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September 1, 1994

Mr. Norman Latker
419 7th Street NW
Washington, D.C. 20004

Re: Nomination of Niels Reimers for National Medal of Technology

Dear Norm:

Thank you for agreeing to provide a letter of recommendation. Enclosed is information that may be helpful. I suggest the letter be addressed to Dr. Paul V. Braden (I have highlighted his address in the enclosure) and that you review the Criteria for Evaluating Nominations (also highlighted). The letter should be forwarded to me, and I will include it in the nomination submission. I would like to have the letters of recommendation by the end of September if possible.

This award would not only bring recognition to Niels for the long list of contributions he has made to technology transfer through licensing, but I hope will also bring recognition to the importance of technology transfer of undeveloped technology (research results) in general.

I will also send to you my draft of Niels' overall contributions for your review, to ensure I have not missed something important. Your suggestions during our telephone conversation will be useful. I hope to have this done within a couple weeks.

Thanks again for helping. It is very much appreciated.

Sincerely,

Jon Sandelin
Senior Associate

Enclosures