ORGANIZATIONS AND INDIVIDUALS WHO HAVE EXPRESSED SUPPORT FOR NORMAN LATKER FOR COMMISSIONER OF PATENTS AND TRADEMARKS

Senators

Domenici	
Dole	- Minority Leader
Danforth	- Ranking Minority Member on Commerce Committee
Gorton	- Member of Commerce Committee
Thurmond **	- Ranking Minority Member on Judiciary Committee
De Concini **	- Chairman, Patent Subcommittee of Judiciary
Hatch **	- Ranking Minority Member Patent Subcommittee of Judiciary
Spector **	- Member of Judiciary Committee
Grassley **	- Member of Judiciary Committee
Humphrey **	- Member of Judiciary Committee
Heflin **	- Member of Judiciary Committee
Simon **	- Member of Judiciary Committee

Warner	Rudman
Boschwitz	Bingaman
Garn	Robb
Cohen	

Congresspersons

Morella
Bustamunte

Associations

National Association of College and University Business Officers
Council on Governmental Relations
Industrial Biotechnology Association
American Council on Education
Association of American Universities
National Association of State Colleges and Land-Grant Colleges
Small Business Legislative Council
National Council on Industrial Innovation
Small Business Association of New England, Inc.
Small Business United
Institute for Illinois

Patent Associations, Firms and Attorneys

The Patent Law Association of Chicago
The Society of University Patent Administrators
Browdy and Neimark
Darby and Darby

** Comprise Majority of Judiciary Committee

Perkins Coie (Cassie Phillips)
Caesar, Rivise, Bernstein, Cohen & Pokotilow, Ltd.
Pressler, Goldsmith, Shone, Sutker and Milnymow, Ltd.
Pollock, Vande Sande & Priddy
Leitner, Green & Christensen
Oblon, Spivak, McClelland, Maier and Neustadt
Gabriel Katona (Schweitzer & Cornman)
Law Offices of Eric P. Schellin
Lamar Washington & Co., Inc.
J. Winslow Young
John Roberts
Israel Gopstein
John F. Thuente
Jacob N. Erlich
Edwin T. Yates
Kurt Olsen

University Support

Washington University in St. Louis
Massachusetts Institute of Technology
Stanford University
Princeton University
University of Medicine and Dentistry of New Jersey
University of Tennessee
Michigan State
University of Minnesota
University of Alabama
Northwestern University
University of Illinois
University of Virginia
Wake Forest University
Virginia Commonwealth University
California State University
Boston University
Wisconsin Alumni Research Foundation
Medical University of South Carolina
Iowa State University Research Foundation, Inc.
Oregon State University
University of Maine
University of Utah

Other Associations, Research Organizations and Businesses

Montgomery County Republican Central Committee
Argonne National Laboratory/The University of Chicago Dev. Corp.
Massachusetts Eye and Ear Infirmary
Scripps Clinic and Research Foundation
Finance Technology
Shaw Mudge and Company
Solar Research Institute
H. G. Pars, Inc.

Washington
WASHINGTON·UNIVERSITY·IN·ST·LOUIS

Governmental Relations

December 9, 1988

Mr. Alexander Netchvolodoff
Administrative Assistant to Senator John Danforth
SR-497 Russell Senate Office Building
Washington, D.C. 20510-2502

Dear Netch:

You may remember that in 1985 there was an effort mounted to support Norman J. Latker as Commissioner of the Patent and Trademark Office. I have attached relevant material. Senator Danforth as the attachments show was an active partner in those efforts.

We still believe that the Latker appointment would be a first-rate one. I understand that the effort to gain his appointment has begun again and he remains very interested in the position.

We should appreciate the Senator's efforts in his behalf.

Sincerely yours,

Bob

Robert Blackburn
Director

attachment

bc Ed MacCordy ✓

Washington University
Campus Box 1191
One Brookings Drive
St. Louis, Missouri 63130
(314) 889-5752

DEC 13 1988

PETE V. DOMENICI
NEW MEXICO

BUDGET
APPROPRIATIONS
ENERGY AND NATURAL RESOURCES
ARMS

United States Senate

WASHINGTON, DC 20510

December 19, 1988

Mr. Chase Untermeyer
Director of Personnel
Office of the President-Elect
1825 Connecticut N.W.
Washington, D.C. 20270

Dear Mr. Untermeyer,

One of the goals that I share with President-Elect Bush is facilitating access to federally funded science and technology through a uniform and decentralized system of technology management. When I met with him last week he agreed that the United States needs to better manage the tremendous potential at our national laboratories so as to enhance our world competitiveness by maximizing the applications of this research.

Norm Latker has had a distinguished career promoting the objectives of the President-Elect's technology management agenda. I highly recommend him for the position of Commissioner of Patents, or the Administrator, Office of Federal Procurement Policy. He would be excellent in any position where his unique knowledge of patent law, technology transfer and critical sciences could be used to serve the Bush Administration.

Mr. Latker is uniquely qualified to play a key role because he possesses twenty years of institutional memory about past policy decisions. In addition he has the vision for the future.

I'm not going to recite his considerable accomplishments in the technology management area except to say that a good deal of the progress has been made because of Norm Latker's persistence and expertise. He has been actively involved in every patent and technology management bill that has become law during the Reagan-Bush Administration.

Norm Latker has worked closely with me to develop legislation that builds upon the President Executive Order on technology management. Over the past two years he has been generous with his time and expertise. Norm was very helpful when my legislation, S. 1480, the Department of Energy Cooperative Research and Development Act, was merely a concept. He followed through at every step leading to the bill's passage in the Senate. He helped me identify other experts and offered sound strategic advice.

I understand he has been an advisor to other Senators on the two cornerstone laws (and their subsequent amendments) governing technology management of federally funded research--the University and Small Business Patent Act of 1980, and the Federal Laboratory Technology Transfer Act of 1986. He also assisted in developing Executive Order 12591 "Facilitating Access to Science and Technology."

Throughout his career, Mr. Latker has worked diligently to achieve a workable and harmonious relationship between government and industry in the area of patent policy. He would make an excellent Commissioner of Patents or Administrator, Office of Federal Procurement Policy.

Sincerely,

Pete V. Domenici
United States Senator

PVD/dg

Montgomery County Republican Central Committee

Headquarters: 770-2211
Chairman: 770-2213

January 13, 1989

COPY

Mr. Chase Untermeyer
Director of Personnel
Office of the President-Elect
1825 Connecticut Ave., N.W.
Washington, D.C. 20270

Dear Mr. Untemeyer,

On behalf of the Montgomery County Republican Central Committee I would like to recommend Mr. Norman Latker for an appointed position with the new Bush administration.

Mr. Latker has been a loyal Republican with a lengthy and distinguished record of public service. As an advisor to members of Congress and the Senate, he was instrumental in the development of key legislation. Acknowledged as one of the outstanding leaders in the field of patent policy, he will be a valuable asset to the Bush administration.

Please give Mr. Latker your consideration for the position of Commissioner of Patents or Director of Federal Procurement Policy.

Sincerely,

Richard C. LaSota

Richard C. LaSota
Chairman,
Montgomery County Republican
Central Committee

rcl:slb

Suite 101, 11820 Parklawn Drive
Rockville, Maryland 20852

BOB DOLE
KANSAS
SENATE HART BUILDING
(202) 224-6521

COMMITTEES:
AGRICULTURE, NUTRITION, AND FORESTRY
FINANCE
RULES

United States Senate

WASHINGTON, DC 20510

February 6, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
14th Street & Constitution Avenue
Washington, D.C. 20230

Dear Secretary Mosbacher:

I am contacting you on behalf of Norman J. Latker to recommend his appointment as Commissioner of Patents and Trademarks.

As you may know, Mr. Latker is highly regarded for his depth of knowledge in the fields of patents and trademarks, devoting his entire professional career to issues related to intellectual property rights and technology transfer. I am pleased to join a number of my colleagues and his associates in recognizing his strong credentials and his dedication by asking that you give him favorable consideration for this important senior level post.

All best wishes in your new endeavor.

Sincerely,

BOB DOLE
United States Senate

BD/ma

Enclosure

STANFORD UNIVERSITY
OFFICE OF TECHNOLOGY LICENSING
857 Serra Street
Second Floor
Stanford, CA 94305-6225

(415) 723-0651
Telex: 348402 STANFRD STNU
Facsimile: (415) 725-7295

February 8, 1989

The Honorable Chase Untermeyer
Assistant to the President and
Director of Presidential Personnel
Office of Presidential Personnel
OEOB, Room 136
Washington, DC 20500

Dear Mr. Untermeyer:

I am very pleased to support the nomination as Commissioner of Patents of Norman J. Latker.

My interactions with Norm date from 1969 when he gave a strong encouragement to me in beginning a technology licensing program at this University. Norm at that time was in the Office of Patent Counsel of the Department of Health, Education & Welfare.

Norm is an individual of the highest integrity and competence. In respect of the patent system, Norm never simply has been concerned with matters of patent procedure, patent fees, and the like, but concerned with the central purpose of the patent system: to encourage the bringing forward to public use and benefit the ingenuity of our nation's citizens.

Of particular concern to Norm was that the fruits of our nation's enormous research expenditures were lying fallow in the scientific literature. Despite the lack of support by patent offices at some other government agencies, Norm eventually convinced most that a uniform patent policy was in the best public interest. Through good hard political work, Norm saw his efforts come to successful fruition in Public Law 96-517.

In the course of his efforts, he had many obstacles including powerful opposition at certain agencies plus, indeed, the Secretary of Health, Education & Welfare at that time. His political acumen, however, resulted in great success. Norm is today an individual closely identified with the climate of innovation now existing in the Congress, and in universities and industry of the United States. These attributes, I believe, will be excellent for the position of Commissioner of Patents.

I am pleased to wholeheartedly support and recommend that Norman J. Latker be considered for United States Commissioner of Patents.

Very truly yours,

Niels Reimers
Director

cc: Ms. Nancy Miller
NJR:kla

BROWDY AND NEIMARK
ATTORNEYS AT LAW
PATENT AND TRADEMARK CAUSES
SUITE 300
419 SEVENTH STREET, N. W.
WASHINGTON, D. C. 20004
TELEPHONE (202)-628-5197
(202)-393-2717

ALVIN BROWDY
SHERIDAN NEIMARK
ROGER L. BROWDY
BARRY A. EDELBERG
ANNE M. KORNBAU
RONNI S. MALAMUD
A. FRED STAROBIN (OF COUNSEL)
WILLIAM D. JOHNSTON III (OF COUNSEL)

CABLE ADDRESS
OVERTURE
TELECOPIER
(GROUPS I, II, & III)
(202) 737-3528
TELEX: 248633

February 9, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, D.C. 20230

Re: Commissioner of Patents and Trademarks

Dear Mr. Mosbacher:

I have just learned that Norman J. Latker, Esquire, is seeking the nomination to be Commissioner of Patents and Trademarks. Before learning of Mr. Latker's availability, I had recommended another candidate.

However, now that I know of Mr. Latker's availability, I wish to urge you in the strongest possible terms to do whatever you can to ensure that Norm Latker becomes patent commissioner. He is not only highly qualified, but possesses certain unique qualifications which would make him both an able administrator and the person most likely to promote the objectives of President Bush's technology management agenda.

It is an understatement to say that the patent system needs Norm Latker in the position of patent commissioner. It would not be an overstatement to say that the U.S.A. needs Norm Latker in this position to further our technological position in the world.

I am sure that you are already aware of Norm Latker's many professional accomplishments (some of which earned him an honorary L.L.D. for contributions to U.S. patent and technology management laws). Briefly, however, he can be credited with developing P.L. 96-517, P.L. 98-620, P.L. 99-502, and their regulations.

In short, the appointment of Norman Latker as patent commissioner would substantially further the goals of the Bush administration, benefitting the country and the economy as a whole.

Thank you for your consideration.

Sincerely,

Sheridan Neimark

SN:jec

cc. Mr. Wayne Berman
Counsellor
U.S. Department of Commerce

PERKINS COIE

A LAW PARTNERSHIP INCLUDING PROFESSIONAL CORPORATIONS
ONE BELLEVUE CENTER SUITE 1800 • 411-108TH AVENUE NORTHEAST • BELLEVUE, WASHINGTON 98004
TELEPHONE: (206) 453-6980

February 13, 1989

The Honorable Slade Gorton
United States Senate
Washington, D.C. 20510

Dear Slade:

I am writing on behalf of Norm Latker, who is under consideration for the position of Commissioner of Patents or as Director of the Office of Federal Procurement Policy. Norm was the principal force behind the substantial changes in federal technology transfer law made during the last decade. He provided bill language, advice, and support throughout passage of the Bayh-Dole Act in 1981, amendments to it in 1983, and the federal Technology Transfer Act of 1986, which you sponsored.

Senators Domenici and Danforth have endorsed Norm for Commissioner of Patents, and I am writing to ask that you do so as well. I have enclosed a copy of Norm's resume and of endorsement letters, including one from Senator Dole, who endorsed Norm for the same position when it was last open in 1985.

Norm will be a forceful advocate for technology transfer in either position, and I hope you will support him.

Please have your staff call me if you have any questions or if they would like any help.

Sincerely,

Cassie

Cassie Phillips

CP:cw:0918G
Enclosures

P.S. Despite my teasing, I enjoyed your Lincoln Day speech. I hope you and Sally have a wonderful trip to the Far East.

UMD NEW JERSEY

University of Medicine & Dentistry of New Jersey

Associate Vice President
Academic-Industrial Relations
201/456-6804

Administration Complex
30 Bergen Street
Newark, New Jersey 07107-3007

February 14, 1989

The Honorable Chase Untermeyer
Assistant to the President and Director of
Presidential Personnel
Office of Presidential Personnel
OEOB, Room 136
Washington, DC 20500

Dear Mr. Untermeyer:

I am writing to endorse the candidacy of Norman J. Latker for the position of Commissioner of Patents. I believe he is an ideal choice for that important role in the new administration.

I have known Norm since 1963 and worked closely with him during his tenure at the National Institutes of Health. As an official of the National Cancer Institute during that period of time, I was heavily involved in developing new anticancer drugs and facilitating their translation to the commercial market. This process required the active participation and cooperation of academic, industrial, and government components. Norm was instrumental in creating and fostering the development of the administrative and operational mechanisms for facilitating this technology transfer, through both the DHEW Institutional Patent Agreement Policy and the solution of individual problems.

For the United States to maintain successfully its position in the world marketplace, it clearly requires the effective interaction and cooperation of all segments of the research and development community. As the architect of P.L. 96-517 and its successor legislation, Norm saw the need to facilitate this cooperative effort and, in the face of significant opposition, he persevered and succeeded. He is widely respected throughout the academic and business communities, as evidenced by his honorary degree from the University of Illinois, numerous invitations to lecture, and the recognition of the results of his efforts in the furtherance of technology transfer. We need his devotion, foresight and ingenuity at the Patent Office, and I therefore strongly endorse Norm as Commissioner of Patents.

Sincerely,

Saul A. Schepartz, Ph.D.
Associate Vice President
Academic-Industrial Relations

SAS:t
cc: Ms. Nancy Miller

The University is an affirmative action/equal opportunity employer

THE UNIVERSITY OF TENNESSEE

Office of the Vice President for
Academic Affairs and Research

Office of Research and
Technology Development
415 Communications Building
Knoxville, TN 37996-0344
Telephone (615) 974-8767

February 14, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U. S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Mr. Mosbacher:

I understand that Norman J. Latker is a candidate for the position of Commissioner of Patents. It is my pleasure to recommend Mr. Latker for this position and to comment on his outstanding qualifications.

In addition to serving as Associate Vice President for Research at The University of Tennessee, I also hold the position of Executive Director of The University of Tennessee Research Corporation (UTRC). UTRC is a private, non-profit corporation established in 1934 for the purpose of supporting research and serving as the technology management organization for the University. In these two positions, I am responsible for managing the intellectual properties resulting from research carried on at the University. Having worked in the area of technology transfer for many years, I feel it is vital for the right person to fill the position of Commissioner of Patents in order for the United States to be able to compete effectively in the world marketplace. I believe that Norman Latker is unquestionably the "right person."

Mr. Latker's qualifications for this position are outstanding, to say the least. In addition to his many other activities in the area of federal technology management, he has been instrumental in the enactment of federal legislation which removed the barriers to the commercialization by universities of technology developed with federal research support. Perhaps even more importantly from the point of view of major research universities, Mr. Latker has developed workable regulations for the implementation of the national policy regarding ownership of inventions made with federal funding. It was in connection with these activities that we at The University of Tennessee began working with Mr. Latker. It has been our experience that Mr. Latker is more knowledgeable concerning matters of technology management and policy than anyone else in the federal government. Moreover, he has always been willing to personally go out of his way to help us straighten out any problems that we encounter in administering the government's policy regarding patent rights in inventions made with federal assistance. I firmly believe that if named to the position of Commissioner of Patents, Mr. Latker will continue to develop the kinds of progressive policies which will provide the incentives that are necessary for the United States to be competitive on a worldwide basis.

In summary, I feel very strongly that it is only through the efforts of a person of Mr. Latker's vision and resourcefulness that the federal government can become more responsive to the need for increased cooperation between the public and private

sectors in the area of technology management. He is an excellent candidate for the position of Commissioner of Patents, and without qualification I urge you to give him every consideration for the job.

Sincerely,

K. W. Heathington, Ph.D., P.E.
Associate Vice President for Research

c: Mr. Wayne Berman
Counsellor, U. S. Department of Commerce

MICHIGAN STATE UNIVERSITY

OFFICE OF VICE PRESIDENT FOR RESEARCH
AND DEAN OF THE GRADUATE SCHOOL

EAST LANSING • MICHIGAN • 48824-1046

February 14, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, D.C. 20230

Dear Mr. Mosbacher:

It is my pleasure to recommend Mr. Norm Latker for the position of Commissioner of Patents.

I have known Mr. Latker for approximately twenty years, and have always found him an enlightened, tireless worker in his efforts to make this country's technology more available and competitive in domestic and foreign markets. His efforts on behalf of the university community in acquiring ownership to federally supported technology has been widely recognized and applauded. This contribution was officially recognized in 1983 when the Society of University Patent Administrators presented Norm with "The Birch Award" for his efforts in the field of technology transfer. I know of no one more acceptable as the Commissioner of Patents to academic patent administrators than Norm Latker.

In summary, a review of Mr. Latker's professional accomplishments and contributions to federal legislation that profoundly influenced the transfer of technology from the university laboratory to the marketplace reflect sustained, noteworthy efforts. Norm is an eminently qualified individual to fill the high post of Commissioner of Patents and I am pleased to give his nomination my most enthusiastic endorsement.

Sincerely,

Henry E. Bredeck
Assistant Vice President
for Research

HEB/jms

cc: Mr. Wayne Berman

MSU is an Affirmative Action/Equal Opportunity Institution

The University of Alabama at Birmingham
Office of the President
205/934-4636

February 15, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Re: Mr. Norman J. Latker for Commissioner
of Patents and Trademarks

Dear Secretary Mosbacher:

The University of Alabama at Birmingham, as one of the top 50 research universities in the Nation, is vitally interested in transferring the fruits of its research to the public. UAB and other universities with research sponsored by the National Institutes of Health became able to do so more effectively when the Department of Health, Education and Welfare established an Institutional Patent Agreement Policy in the early 1970's. Since then several Public Laws (96-517, 98-620, and 99-502), their implementing regulations, and the President's Policy Statement of 1983, have extended the concepts of improved technology transfer to small businesses, other Government contractors, and Federally managed laboratories.

Mr. Norman J. Latker was the principal developer of these laws and regulations or of key provisions in them during his patent counsel assignments at NIH, DHEW, the Small Business Administration, and the Department of Commerce. We are pleased that Mr. Latker may now have the opportunity to become Commissioner of Patents and Trademarks. If appointed, he would continue innovating in technology management policy and practice at the Patent and Trademark Office as he did initially for the university research community. We wholeheartedly commend him to you.

Sincerely,

Charles A. McCallum, D.M.D., M.D.
President

cc: Ms. Nancy Miller
Associate Director of
Presidential Personnel
Office of Presidential Personnel
Old Executive Office Building, Room 143
Washington, DC 20500

Mr. Wayne Berman
Counselor
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

NORTHWESTERN UNIVERSITY RESEARCH SERVICES ADMINISTRATION

633 Clark Street • Evanston • Illinois 60208 • 312/491-3327

Martin Rachmeler
Director

February 16, 1989

The Honorable Chase Untermeyer
Assistant to the President and Director
of Presidential Personnel
Office of Presidential Personnel
OEOB, Room 136
Washington, DC 20500

Dear Mr. Untermeyer:

The position of Commissioner of the U.S. Patent and Trademark Office is extremely important for the advancement of technology in the United States. I am pleased to write this letter in support of Norman J. Latker for that position. I have known Mr. Latker over a period of ten years during which I was involved in technology transfer at a university. A review of his resume does provide some indication of how instrumental he has been in this area. When technology transfer was not in "vogue", Mr. Latker had the foresight to understand its importance for the economy of the nation and from his positions in NIH, DHHS and Commerce worked diligently to get legislation and regulations approved that are cornerstones which have enabled significant technology transfer to occur, especially from universities to industry.

The Institutional Patent Agreements that he developed and implemented while at DHHS (it was then DHEW) provided the initial impetus for universities to develop technology transfer units. The passage of P.L. 96-517 (Mr. Latker provided significant input in the writing of this legislation), sped up the process for all major research universities. The subsequent passage of P.L. 98-620 extended rights to major government establishments and in conjunction with the earlier legislation went a long way toward implementing President Reagan's Executive Orders regarding technology innovation, management and transfer.

There are many other contributions that Mr. Latker has made which can be seen in his resume. He has attributes that are essential for such a position. He has first hand experience in the workings of the USPTO, considerable knowledge of patent law and the patent process gained from his educational background and his professional positions, and a demonstrated capability of working with the congress and the legislative process.

As President Bush further develops his technology management program, he would find that Mr. Latker, as Commissioner of Patents and Trademarks, would be a valuable asset in its implementation. Mr. Latker has my unqualified endorsement for that position.

Sincerely,

Martin Rachmeler

Martin Rachmeler

cc: Ms. Nancy Miller
Associate Director of Presidential Personnel
Office of Presidential Personnel
OEOB, Room 143
Washington, DC 20500

Also To:
Robert Mosbacher
Wayne Berman

Copy To:
Sen. Paul Simon

LAW OFFICES

Caesar, Rivise, Bernstein, Cohen & Pokotilow, Ltd.

A. D. CAESAR, COUNSEL
ALAN H. BERNSTEIN
STANLEY H. COHEN
MANNY D. POKOTILOW
BARRY A. STEIN
MARTIN L. FAIGUS
MAX GOLDMAN
ERIC S. MARZLUF

PATENTS, TRADEMARKS, COPYRIGHTS
SUITE 800-STEPHEN GIRARD BUILDING
21 SOUTH 12TH STREET
PHILADELPHIA, PENNSYLVANIA 19107

CHARLES W. RIVISE
(1928-1981)

TELEPHONE:(215) 567-2010
TELEX: 84-5162
TELECOPIER:(215) 751-1142

February 17, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, N.W.
Washington, D.C 20230

Re: Commissioner of Patents and Trademarks

Dear Mr. Mosbacher:

I am writing to you to express my personal support, and the support of the other attorneys in my firm, for Norman J. Latker, who is seeking the position of Commissioner of Patents and Trademarks.

I have known Mr. Latker for over 30 years, and have closely followed his long and distinguished career in the patent profession.

I first came in contact with Mr. Latker when we both served as patent examiners in the U.S. Patent Office. We became friends at that time, and have remained close personal friends through the years since then.

I have personally been aware of his outstanding contributions to the patent profession, in his administrative and legislative capacities.

I know of no one presently being considered for the position of Commissioner who has a background or capabilities as outstanding as those of Mr. Latker.

After you review Mr. Latker's background, I hope that you will agree with me that he is worthy of the position of Commissioner, and that you will give him your support.

Cordially yours,

Stanley H. Cohen

SHC:er

cc: Ms. Nancy Miller
Associate Director of
Presidential Personnel
Office of Presidential Personnel
OEOB, Room 143
Washington, D.C. 20500

Mr. Wayne Berman
Counsellor
U.S. Department of Commerce
14th & Constitution Avenue, N.W.
Washington, D.C 20230

DARBY & DARBY

PROFESSIONAL CORPORATION

THE CHRYSLER BUILDING

405 LEXINGTON AVENUE

NEW YORK, N.Y. 10174

(212) 697-7660

MORRIS NELSON
GORDON D. COPLEIN
WILLIAM F. DUDINE, JR.
MICHAEL J. SWEEDLER
S. PETER LUDWIG
MAXIM H. WALDBAUM
JOSEPH B. LERCH
MELVIN C. GARNER
ETHAN NORWITZ
BEVERLY B. GOODWIN
ADDA C. GOGORIS

PETER C. SCHECHTER
IRA LEE ZEBRAK
BETH ATKINS VIEIRA
CAROL A. NEMETZ
ROBERT SCHAFFER
KAREN DeBENEDICTIS
ROBERT C. SULLIVAN, JR.
WILLIAM J. SAPONE
ROBERT J. HESS
AMANDA LAURA NYE

OF COUNSEL

JOHN T. KELTON
GERALD H. KIEL
ANDREW BAUM

TELECOPIER: (212) 370-0973
TELEX: 236687

February 17, 1989

The Hon. Chase Untermeyer
Assistant to the President
Director of Presidential Personnel
Office of Presidential Personnel
OEOB Room 136
Washington, D.C. 20500

Dear Mr. Untermeyer:

I am writing to convey my support for Norman J. Latker to be the new Commissioner of Patents in the Bush Administration.

As a patent practitioner for more than 20 years I am acquainted with Mr. Latker's experience in, and service to, the patent profession. Mr. Latker has unparalleled experience in government patent policy having been a patent examiner, patent counsel to the Department of Health, Education and Welfare and Director of the Office of Federal Technology Management Policy at the Department of Commerce. More important perhaps than his experience, has been Mr. Latker's willingness to work together with representatives of science and industry to advance the patent system and the role of U.S. technology in the world marketplace. Mr. Latker's appointment as Commissioner will help to further these admirable goals. I hope Mr. Latker's superior past performance and dedication to the patent system will be recognized by the present administration and that he will be the new Commissioner of Patents.

Sincerely

S. Peter Ludwig

SPL/bkm-7
cc: Ms. Nancy Miller
Mr. Wayne Berman

bcc: N. J. Latker

1615 Wagontrain SE
Albuquerque, New Mexico 87123
February 22, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U. S. Department of Commerce
Washington, DC 20230

Dear Mr. Mosbacher:

The purpose of this letter is to support the application of Norman J. Latker for the position of Commissioner of Patents.

As background, I was a patent attorney at AT&T Bell Laboratories for 5 years. I am presently the Manager of the Patent and Licensing Department at Sandia National Laboratories, Albuquerque, New Mexico, where I have been employed for nearly 5 years.

I first met Mr. Latker in 1985 concerning Government patent policy as it relates to Sandia. He demonstrated a commanding understanding of the intricate overlay of legal, political, cultural and technical considerations affecting technology management at the federal laboratories. He was and is a vigorous advocate of removing barriers to participation of the federal laboratories in contributing to the economic competitiveness of the nation. Based on these experiences, I endorse Mr. Latker's candidacy with enthusiasm and without reservation.

Sincerely,

Kurt C. Olsen

copy to:

Nancy Miller, Office of Presidential Personnel
Wayne Berman, U. S. Department of Commerce

1615 Wagontrain SE
Albuquerque, New Mexico 87123
February 22, 1989

The Honorable Chase Untermeyer
Office of Presidential Personnel
OEOB, Room 136
Washington, DC 20500

Dear Mr. Untermeyer:

The purpose of this letter is to support the application of Norman J. Latker for the position of Commissioner of Patents.

As background, I was a patent attorney at AT&T Bell Laboratories for 5 years. I am presently the Manager of the Patent and Licensing Department at Sandia National Laboratories, Albuquerque, New Mexico, where I have been employed for nearly 5 years.

I first met Mr. Latker in 1985 concerning Government patent policy as it relates to Sandia. He demonstrated a commanding understanding of the intricate overlay of legal, political, cultural and technical considerations affecting technology management at the federal laboratories. He was and is a vigorous advocate of removing barriers to participation of the federal laboratories in contributing to the economic competitiveness of the nation. Based on these experiences, I endorse Mr. Latker's candidacy with enthusiasm and without reservation.

Sincerely,

Kurt C. Olsen

Kurt C. Olsen

copy to:

Nancy Miller, Office of Presidential Personnel
Wayne Berman, U. S. Department of Commerce

Virginia Commonwealth University

February 23, 1989

The Honorable Robert Mosbacher
Assistant to the President and
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Mr. Mosbacher:

I write in support of the nomination of Mr. Norman J. Latker to fill the position of Commissioner of Patents.

I have known Mr. Latker professionally for fifteen years. Our first interaction was when I raised a question to him in his role of Patent Counsel to the old DHEW. Our interactions thereafter increased because we shared the vision that university research is a critical contributor to innovation and new technology for this nation.

As a professional university research administrator and intellectual property officer, I consider as Norm's most important career successes the series of accomplishments that have resulted in recognition by the Executive branch and the Congress that university research is so important to the nation's economy that the institutions and their inventive faculty should be rewarded for inventive success.

Beyond this, which culminated in P.L. 96-517, he developed the President's Policy Statement of 1983 extending these principles to all government contractors, P.L. 98-620 and 37 C.F.R. 401 which extend and implement the extension of P.L. 96-517, and the parts of P.L. 99-502, which extends these concepts to federally managed laboratories. Mr. Latker is clearly committed to the principle that participation in the rewards possible from patenting technology encourages individuals and organizations to undertake the risks of commercializing that technology. I support his candidacy for Commissioner of Patents because of the contribution this principle makes to this nation's competition in the world marketplace.

Norm is committed to increasing the efficiency of the PTO through automation, a technique with which he has had recent successful experience in a commercial setting. His commitment to improving the innovation process for the benefit of the national economy includes removing unnecessary bureaucratic barriers, creating incentives, and increasing communication between sectors of our society

Office of Research and Graduate Studies • Box 568 • Richmond, Virginia 23298-0001 • (804) 786-0347

in order to increase the marketing of American processes and products. His long time public service and understanding of the operation of the government, his detail experience in the PTO and patent law and litigation, as well as his outstanding reputation for successful achievement, will help Norm accomplish these goals as Commissioner of Patents.

I urge that Norman J. Latker be appointed the new Commissioner of Patents.

Sincerely,

Herbert B. Chermside, Director
Sponsored Programs Administration

cc: Ms. Miller
Mr. Berman

Lamar Washington & Co., Inc.

306 Hendrick Avenue
Menands, NY 12204
518/462-4111

LW & Co., Inc.
c/o Jordan B. Hadgi
Suite 400, 6 Beacon Street
Boston, MA 02108
617/523-1050

February 28, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

NORMAN LATKER FOR COMMISSIONER OF PATENTS

Dear Mr. Secretary:

I know that Norm Latker is a candidate for appointment to Commissioner of Patents. My associates at the Research Foundation of State University of New York join with me in enthusiastic support of Dr. Latker. You could choose no one better.

I founded the Technology Transfer Office in 1979 with system-wide responsibility and have called upon Dr. Latker (at that time Mr. L) many times. I can attest to his vast knowledge of patent law and his willingness to share this knowledge. For example, at my request he attended a special symposium held at our Buffalo campus to present "Recent Federal Regulations and National Trends in Technology Transfer". He was thoroughly prepared and gave unselfishly of his valuable time so that we might fully understand the implementation of the legislation, in which he played a very important role. He explained to us the intention of the laws and how they may be utilized to the advantage of all.

Dr.Latker has all the requisite management skills and creative ability to be an outstanding Commissioner. Beyond this he understands the wide ranging contributions to the technology transfer process by universities, government and Industry. He knows the decisive role our Patent Office plays in the national and international economic process.

Should you wish additional details I can be reached at 518/462-4111 or 518/434-7167.

Respectfully,

Lamar Washington

cc: Ms. Nancy Miller
Mr. Wayne Berman

CALIFORNIA STATE UNIVERSITY, HAYWARD

HAYWARD, CALIFORNIA 94542

SCHOOL OF BUSINESS AND ECONOMICS
Department of Marketing
Telephone: (415) 881-4146

February 24, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue NW
Washington, D. C. 20230

Dear Mr Mosbacher:

This letter will serve as my endorsement of Mr Norman Latker for the position of Commissioner of the Patent and Trademark Office.

I have had the pleasure of knowing Norm for several years and very familiar with his experience and devotion to the technological advancement of America. To once again be pre-eminent in the world, our Nation needs the experienced and knowledgable visionaries to lead it back to its rightful position. Norm Latker has those qualifications.

Besides teaching and lecturing throughout the U.S., I have been responsible for creating over twenty corporations over the past thirty-five years, and still heavily involved with several. For America to continue its entrepreneurial spirit, it needs unique individuals like Norm to understand and recognize the many contributing factors to successful invention/innovation and the creative process.

The Commissioner of Patents & Trademarks must be a person that represents the people of America, besides the interests of its corporations. I would appreciate your consideration of Norm Latker for this position.

Sincerely,

Lawrence J. Udell
New Ventures and
Entrepreneurship

LJU:b
encl.

HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

CONSTANCE A. MORELLA
EIGHTH DISTRICT
MARYLAND

February 24, 1989

Mr. Chase Untermeyer
Director of Personnel
Office of the President
The White House
Washington, D.C. 20500

Dear Mr. Untermeyer:

It has come to my attention that Mr. Norm Latker is under consideration for the position of Commissioner of the Patent and Trademark Office in the Department of Commerce.

Norm has been a resident of my District for over twenty years. He has been a registered, voting, and visible Republican since 1965. Norm was employed by the Federal government until December, 1987, so his political activities were limited by the Hatch Act. But Norm still managed to support the Republican Party in whatever way possible.

Since leaving government, Norm has become an active member of the Montogmery County Republican Party and is a candidate for the Montogmery County Republican Central Committee. Based on his Republican credentials, I believe Norm Latker could contribute significantly to the Bush Administration and I hope that you will thoughtfully consider his candidacy for the post of Commissioner of the Office of Patent and Trademarks.

Sincerely,

Constance A. Morella
Member of Congress

CAM:mc

SOCIETY OF UNIVERSITY PATENT ADMINISTRATORS
71 East Avenue, Suite S • Norwalk, CT 06851-4903 • 203/852-7168

SUPA

February 27, 1989

PRESIDENT
Katharine Ku
Associate Director
Office of Technology Licensing
Stanford University
350 Cambridge Avenue
Suite 250
Palo Alto, CA 94306

PAST PRESIDENT
Stephen H. Atkinson
Director
Office of Technology Licensing
Harvard Medical School
221 Longwood Avenue
Room 202
Boston, MA 02115

V.P.—EASTERN REGION
Marvin C. Guthrie
Director
Office of Technology Affairs
Massachusetts General Hospital
75 Blossom Court
Boston, MA 02114

V.P.—CENTRAL REGION
Edward L. MacCordy
Associate Vice Chancellor
for Research
Washington University
724 South Euclid Avenue
St. Louis, MO 63110

V.P.—WESTERN REGION
William Hostetler
Director of Technology Transfer
Office of the VP for Research
Oregon State University
Corvallis, OR 97331

SECRETRY
John P. Holloway
Counsel/Patent Officer
University of Colorado
Foundation, Inc.
P.O. Box 1140
Boulder, CO 80306

TREASURER
Nathan B. Dinces
Director
Industrially Sponsored Research
Dartmouth College
Post Office Box 7
Hanover, NH 03755

TRUSTEES
Crystal L. Dingler
Manager
Office of Technology Transfer
University of Washington
201 Administration Building
The Graduate School AG-10
Seattle, WA 98195

Marjorie Forster
Director of Sponsored Research
Sponsored Programs Administration
University of Maryland
660 W. Redwood Street
Howard Hall, Room 259
Baltimore, MD 21201

Edmund G. Regina
Technology Transfer Officer
Beth Israel Hospital
Dana-909
330 Brookline Avenue
Boston, MA 02215

Dorin Schumacher
Industry Relations
Division of Sponsored Research
Purdue Research Foundation
Hovde Hall
West Lafayette, IN 47907

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Mr. Mosbacher:

I am very pleased to support the nomination of Norman J. Latker as Commissioner of Patents.

As President of the Association of University Managers (formerly called the Society of University Patent Administrators), I know that our organization and profession is indebted to Norm for his sucess in establishing a national policy for university ownership of technology resulting from federal research. Because of his foresighted perserverance, university licensing has grown from a less than $10 million a year effort to over $50 million a year in less than a decade. Our organization has grown from 60 members to over 600 members in 15 years. University licensing is contributing to competitiveness and by helping to bring innovative new products to the marketplace.

Norm believes in the U.S. patent system and its fundamental purpose of encouraging innovation. He has dedicated his career to technology transfer and technology management issues; thus, he understands the complexities of patents, incentives, and the challenge of transferring technology. He is worthy of your serious consideration.

Sincerely,

Katharine Ku

Katharine Ku
President

cc: N. Miller
W. Berman

KK:kla

DARBY & DARBY

PROFESSIONAL CORPORATION

805 THIRD AVENUE

NEW YORK, N.Y. 10022

(212) 697-7660

TELECOPIER: (212) 370-0973

TELEX: 236687

MORRIS NELSON
GORDON O. COPLEIN
WILLIAM F. DUDINE, JR.
MICHAEL J. SWEEDLER
S. PETER LUDWIG
PAUL FIELDS
JOSEPH B. LERCH
MELVIN C. GARNER
ETHAN HORWITZ
BEVERLY B. GOODWIN
ADDA C. GOGORIS
MARTIN E. GOLDSTEIN

OF COUNSEL
GERALD H. KIEL
ANDREW BAUM
ROBERTA S. BREN

PETER C. SCHECHTER
IRA LEE ZEBRAK
BETH ATKINS VIEIRA
CAROL A. NEMETZ
ROBERT SCHAFFER
KAREN DeBENEDICTIS
ROBERT C. SULLIVAN, JR.
WILLIAM J. SAPONE
ROBERT J. HESS
AMANDA LAURA NYE
IRA J. LEVY
RONALD C. FETUS

WRITER'S DIRECT DIAL NO:

February 28, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Ave, NW
Washington, DC 20230

Re: Commissioner of Patent and Trademarks

Dear Mr. Mosbacher:

This is to express my enthusiasm and unqualified support as a patent attorney for Norm Latker to be appointed Commissioner of Patent and Trademarks in the new Bush Administration.

My first acquaintance with the work of Norm Latker was in 1983-85 while he was Director of the Office of Federal Technology Management Policy at the Department of Commerce. In that capacity, I found him to be an effective administrator, a clear thinker and a person with extensive knowledge about and deep respect for our patent system. More particularly, Mr. Latker was instrumental in working our solutions that were optimally satisfactory to both academia and industry.

Since that time, I have also known Mr. Latker personally ad I have come to better appreciate his in-depth understanding of patent policy issues and his quietly effective approach to solving problems in that area.

Mr. Latker's many accomplishments in the patent field speak for themselves. He has come up through the ranks first as patent examiner, then as Patent Counsel successively to NIH, DHEW and SBA and finally as the Director of the Office of Federal Technology. At every position, Mr. Latker left a legacy of accomplishments, most notably in the legislation area. No other person comes to my mind who even comes close to being as qualified as Mr. Latker to be Commissioner of Patents and Trademarks. I am confident that, with Mr. Latker as Commis-

sioner, our patent system will be wisely strengthened and in turn will help the technology of the United States maintain and augment its lead throughout the world, which is after all a principal goal of our President.

Sincerely,

Adda C. Gogoris

ACG/MM-IX

cc. Ms. Nancy Miller
Mr. Wayne Berman

THE LAW OFFICES OF
ERIC P. SCHELLIN, P.C.
2001 JEFFERSON DAVIS HIGHWAY
SUITE 301, CRYSTAL PLAZA 1
ARLINGTON, VIRGINIA 22202
TEL: (703) 521-1666

ERIC P. SCHELLIN
THOMAS T. GORDON
JEROME J. NORRIS
JOSEPH P. NIDON
GEORGE R. DOUGLAS
JULIA C. ZURYS
H. KARL SAALBACH
ROBERT F. CUSTARD

FACSIMILE: (703) 979-1487

KEY WEST, FLORIDA OFFICE
(305) 296-2868

VICTORIA MESSENGER
MANAGER

PETER SCHELLIN
PATENT SEARCHER

March 1, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Mr. Mosbacher:

I would like to recommend Norman J. Latker for the position of Commissioner of Patents and Trademarks. I believe that he is an ideal choice for that position.

I have known Norm for over 12 years. He began his distinguished career as a patent examiner with the PTO, continued in DOD drafting and filing patent applications and then became the senior patent attorney at the Department of Health, Education and Welfare where he supervised and protected the rights to hundreds of new inventions annually. This experience gave Norm an intimate knowledge of the workings of the Patent Office and the innovation process as any patent attorney I know.

But, in addition, from the forum provided by these positions, Norm was able to reach out to the communities making up the innovation process to forge a concensus resulting in legislation and implementing regulations that enabled universities, small businesses and federal laboratories to manage patentable inventions resulting from their government funded research for the first time under uniform procedures and conditions.

I believe Norm's appointment as Commissioner would send a very positive and important signal not only to the communities that are perceived to make up the innovation process, but to the patent examining corps who need to know they are valued. The message would be simple--public servants that have worked well within the system have a chance to serve their country in appointed positions.

I hope you give him every consideration.

Very truly yours,

EPS:dp

Eric P. Schellin

c.c. Nancy Miller
Wayne Berman

Princeton University
Office of Research and Project Administration
Fifth Floor, New South Building
Post Office Box 36
Princeton, New Jersey 08544-0636
Telephone: (609) 452-3090

Allen J. Sinisgalli
Associate Provost

March 2, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, D.C. 20230

Dear Sir:

I am writing to endorse the candidacy of Norman J. Latker for the Commissioner of Patents. I am convinced he can make an important contribution to the new administration.

My interaction with Mr. Latker has continued for over 15 years. I have found him to be an individual of the highest integrity and confidence. He is one of the few people I know who has both a depth of understanding of the patent system and the vision to encourage changes to bring to public use the benefits that come from the ingenuity of our nation's citizens.

A particular concern to Mr. Latker has been the best way to bring the fruits of our nation's enormous research effort to the public. Many creative innovations were lying on dusty shelves because of the lack of an enlightened, uniform, patent policy. Through hard work Mr. Latker helped shaped the foundation for Public Law 96-517 which allows commercialization of ideas developed at colleges and universities when funded by the federal government.

If America is to compete in the world marketplace, we must create all possible incentives and remove from the innovation process all unnecessary barriers for marketing of new American products. Recently, the Patent Office has been perceived as a barrier to the innovation process and is no longer viewed as a facilitator of innovation, as it was meant to be. I believe Norman Latker can turn that perception around and aid the Bush Administration in its stated goal of increasing America's competitiveness. Without reservation, I urge you to consider Mr. Latker's appointment for the Commissioner of Patents.

Sincerely,

Allen J. Sinisgalli

AJS:dp

cc: Mr. Wayne Berman

EDWIN T. YATES, PH. D.
REGISTERED PATENT AGENT
19 CLUB VIEW LANE
PHOENIX, MARYLAND 21131
(301) 667-4977

March 2, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th Street & Constitution Avenue, N.W.
Washington, D.C. 20230

Dear Mr. Mosbacher:

I have recently become aware that Norman Latker is being considered for the position of Commissioner of Patents and Trademarks.

Mr. Latker has had a distinguished career, having served as Chief of the Patent Branch at the Department of Health and Human Services and, subsequently, as Director, Federal Technology Management Division in the Department of Commerce. In addition, over the years he has made significant contributions to a number of bills relating to patent legislation, most notably the bills that have become P.L. 96-517 and P.L. 98-620.

I have known Mr. Latker for approximately fourteen years and have always found him to be generous with his time and expertise. I feel that he would make an excellent Commissioner of Patents and Trademarks. I recommend him highly and solicit your support.

Sincerely,

Edwin T. Yates

Edwin T. Yates, Ph.D.

Copies: Ms. Nancy Miller
Associate Director of Presidential Personnel
Office of Presidential Personnel
OEB, Room 143
Washington, DC 20500

Mr. Wayne Berman
Counsellor
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, D.C. 20230

bcc: Mr. Norman Latker

ARCH
ARGONNE NATIONAL LABORATORY/THE UNIVERSITY OF CHICAGO DEVELOPMENT CORPORATION

PRESIDENT AND
CHIEF EXECUTIVE OFFICER
Steven Lazarus

Carl Lattler

March 3, 1989

Senator Paul Simon
United States Senate
Washington, D.C. 20510

Dear Senator Simon:

This is a belated response to your kind letter of December 15th.

During the last two months ARCH has made good progress. We closed the ARCH Venture Fund at $8.5 million with some hope that there will be between $500,000 to $1,000,000 more before the final close on April 30. I have attached articles on this story from the Chicago Tribune, Wall Street Journal, and Chronicle of Higher Education. The availability of these early stage venture funds will greatly enhance our ability to build companies around inventions originating at the University of Chicago and the Argonne National Laboratory.

We now have four new companies operating in Illinois. None of them is over a year old and only one has its own CEO but it represents a start. We have many more potential enterprises in the pipeline.

I have taken the liberty of attaching some material regarding Norman Latker who is a candidate for the position of Commissioner of Patents. For over a decade Mr. Latker has been a driving force behind the legislative and administrative changes which allowed an entity such as ARCH to come into being and function effectively. He would make a fine patent commissioner.

I will continue to keep you advised regarding our progress and call for help when it is appropriate.

Sincerely,

Steven Lazarus

SL/jk

cc: Mark Angelini
Egils Milbergs, Institute for Illinois ✓

CH DEVELOPMENT CORPORATION
onne National Laboratory
0 South Cass Avenue
onne, Illinois 60439
2) 972-7483

ARCH DEVELOPMENT CORPORATION
The University of Chicago
1115-25 East 58th Street
Chicago, Illinois 60637
(312) 702-7417

WISCONSIN ALUMNI RESEARCH FOUNDATION

Telephone: 263-2831
Telecopier: 263-1064
March 6, 1989

Senator Kasten
110 Hart Senate Office Bldg.
Washington D.C. 20510

Dear Senator Kasten:

The purpose of this letter is to solicit your support and active endorsement of Mr. Norman J. Latker for the post of Commissioner of Patents and Trademarks.

The university community in general, and the University of Wisconsin in particular, are indebted to Mr. Latker for establishing within the Federal government, an awareness and understanding of the value of technology transfer from the universities to the private sector. His efforts and perseverance were instrumental in obtaining the passage of Public Laws 96-517 and 98-620 which established a uniform policy giving the universities the first option to take title to any inventions resulting from University research supported by Federal Funds. These laws, through the patent system, have promoted greater cooperation with and an increased flow of research dollars from the industrial sector to the universities; have, increasingly, resulted in many new innovative products being brought to the market; and, thus, have increased the competitiveness of the United States in the global economy.

Mr. Latker is keenly attuned to the complexities of the technology transfer function and is dedicated to maintaining a vital and viable U.S. patent system to serve as a catalyst for innovation.

On a more personal note, I have worked with Mr. Latker on university-government-industry relationships and technology management issues since the early 1960's and have found him to be a truly dedicated public servant. He has always been honest and forthright and wholly committed in the discharge of his duties. Because of his unique qualifications, as a patent attorney and long-time public servant, he understands both government and the Patent and Trademark Office and would make an excellent Commissioner.

So that you may be more fully informed I have taken the liberty of enclosing Mr. Latker's curriculum vitae.

Sincerely,

Howard W. Bremer

Howard W. Bremer
Patent Counsel

encl.

cms:Kasten.ltr

IBA

Industrial Biotechnology Association

1625 K Street, N.W.
Suite 1100
Washington, D.C. 20006
(202) 857-0244
FAX: (202) 857-0237

Richard D. Godown
President

Directors

Chairman
Hugh A. D'Andrade
Schering-Plough Corporation

Vice Chairman
Jerry D. Caulder
Mycogen Corporation

Secretary
L. Patrick Gage
Hoffmann-La Roche Inc.

Treasurer
Robert A. Fildes
Cetus Corporation

Alberto E. Adam
American Cyanamid Company

Will D. Carpenter
Monsanto Company

Ralph E. Christoffersen
The Upjohn Company

Jose J. Coronas
Eastman Kodak Company

Stephen A. Duzan
Immunex Corporation

Nicholas M. Frey
Pioneer Hi-Bred International, Inc.

Ralph W.F. Hardy
BioTechnica International, Inc.

David A. Jackson
E.I. du Pont de Nemours & Co.

Charles C. Leighton
Merck, Sharp & Dohme Research Laboratories

George B. Rathmann
Amgen

Roger H. Salquist
Calgene, Inc.

Gabriel Schmergel
Genetics Institute, Inc.

Hubert J. P. Schoemaker
Centocor, Inc.

Robert A. Swanson
Genentech, Inc.

James L. Vincent
Biogen Inc.

Robert H. Williams
Eli Lilly and Company

March 6, 1989

Mr. Norman J. Latker
3515 Woodbine Street
Chevy Chase, Maryland 20815

Dear Mr. Latker:

On behalf of the Industrial Biotechnology Association, I would like to thank you for taking the time to meet with representatives of our Patent Subcommittee to discuss your interest in serving as Commissioner of Patents and Trademarks in the new Bush Administration.

While it is our policy to refrain from endorsing candidates for public office, IBA believes you to be highly qualified for the position and would be pleased to support your confirmation if you are nominated.

Very truly yours,



Massachusetts
Eye and Ear
Infirmary

Research Administration

March 7, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th and Constitution Avenue, NW
Washington, D.C. 20230

Dear Mr. Mosbacher:

I am writing you in support of the candidacy of Mr. Norman Latker as Commissioner of Patents.

Mr. Latker has had a long and distinguished career with the United States Government and has demonstrated his ability to interact equally well with government, industry and universities. Although Norm can count many notable legislative achievements the one that stands out more than any other is passage of P.L. 96-517. Mr. Latker, working with Senators Dole and Bayh, secured passage of this landmark legislation. In addition to his efforts on behalf of P.L. 96-517 he was also the architect of P.L. 98-620 and P.L. 99-502 both of which extended the concept of decentralized technology management incorporated in P.L. 96-517.

While Mr. Latker is a superb technology manager who will bring a renewed sense of mission to the Patent Office, I view him as an individual who will also provide to the American people the vision of what a National Technology Program can accomplish. His many years of experience in the federal government uniquely qualifies him to work closely with the many offices and agencies involved in technology management. Equally important is his broad and conceptual understanding of the relationship between government and industry as we enter the 21st century.

243 Charles Street
Boston, Massachusetts 02114
617-573-4080

I sincerely hope that you will support Mr. Latker's candidacy as Commissioner of Patents. He is an extraordinarily gifted individual who will continue to build bridges between government and industry. He has earned the respect and admiration of all who have had the pleasure of working with him.

Sincerely,

Albert L. Broseghini, Ph.D.
Vice President for Research Administration.

ALB/etod

JACOB N. ERLICH

ATTORNEY AT LAW

TELEPHONE 275-9552
AREA CODE 617

19 FOX RUN ROAD
BEDFORD, MASS. 01730

March 7, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Secretary Mosbacher,

I am writing this letter in support of the candidacy of Normal J. Latker for the position of Commissioner of Patents. His extensive and distinguished background in patents and other areas of intellectual property law matters would make him an ideal Commissioner.

I feel qualified to recommend Mr. Latker since I understand the needs of the Patent Office having been in the patent law field for over 20 years. I have served as a Patent Examiner in the U.S. Patent and Trademark Office and currently am in the position of Chief Patent Attorney for the Hanscom Patent Prosecution Office of the U.S. Department of the Air Force. In addition, my close involvement with many members of the patent bar as a past President of the Boston Patent Law Association makes me feel secure in my recommendation of Mr. Latker for Commissioner of Patents.

I have been acquainted with Mr. Latker both in a professional and personal capacity, and have found him to have an excellent understanding of the problems confronting the Patent Office and patent system. What has especially impressed me about Mr. Latker, aside from his outstanding academic and professional background, is his sincere interest in the betterment of the U.S. patent system. As you are probably well aware, Mr. Latker is one of the foremost authorities in the area of technology transfer. It is through the efforts of Mr. Latker that this country may well be able to regain its leadership in the commercialization of new technology.

Mr. Latker is the author of legislation which will enable the Government to transfer technology developed by Government laboratories to the private sector. I believe this legislation is of utmost importance to the United States in a time when our foreign competitors are challenging our technological supremacy.

Furthermore, as a result of his current position as Vice President, Legal and Technology Affairs of University, Engineering and Technology, Inc., Mr. Latker would bring to the Patent Office experience in the day-to-day handling of

technological developments. In addition, Mr. Latker's many years of Government service, including employment in the U.S. Patent Office has enabled Mr. Latker to better appreciate the bureaucratic intricacies of Government service.

Mr. Latker has achieved an excellent record throughout his career, both in the Government and private sector. He has been the recipient of numerous awards and has been well recognized by members of the patent bar.

I can therefore, without hesitation, support Mr. Latker's candidacy for Commissioner of Patents and know that he would be the type of individual who would serve this administration well in the capacity of Commissioner of Patents.

Sincerely,

JACOB N. ERLICH

Copies to:
Ms. Nancy Miller
Associate Director of Presidential Personnel
Office of Presidential Personnel
OEOB, Room 143
Washington, DC 20500

Mr. Wayne Berman
Counsellor
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

LAW OFFICES
POLLOCK, VANDE SANDE & PRIDDY
SUITE 800
1990 M STREET, N. W.
P. O. BOX 19088
WASHINGTON, D. C. 20036

PATENT AND TRADEMARK CAUSES

CABLE ADDRESS "RINGS"
TELEX 248587 RING

331-7111
AREA CODE 202
FAX 202-293-6229

ELLIOTT I. POLLOCK
GEORGE VANDE SANDE
ROBERT R. PRIDDY
RICHARD WIENER
BURTON A. AMERNICK
STANLEY B. GREEN
MORRIS LISS
TOWNSEND M. BELSER, JR.
MARTIN ABRAMSON
GEORGE R. PETTIT
DEAN E. CARLSON*
LOUIS WOO+
THOMAS J. VANDE SANDE
ELZBIETA CHLOPECKA

*MEMBER IOWA BAR ONLY
+MEMBER ILLINOIS BAR ONLY

March 8, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U. S. Department of Commerce
14th & Constitution Avenue, N.W.
Washington, D. C. 20230

Re: Appointment of Commissioner of Patents and Trademarks

Dear Secretary Mosbacher:

I'm writing to recommend Mr. Norman Latker for Commissioner of Patents and Trademarks.

Having been registered to practice before the PTO (Patent and Trademark Office) for more than 27 years, I've observed the operation of that Office under a number of Commissioners. It's difficult to find someone who will be effective in this position, because it requires a combination of experience and insights which are rarely encountered in an individual. Present needs of the PTO call for an even more critical blend of qualifications.

Mr. Latker has attributes that convince me he would be quite effective if appointed. Being personally acquainted with Mr. Latker, I have seen in him a unique blend of in-government experience as a patent professional and appreciation for private sector needs which have characterized some of our truly effective prior Commissioners.

He is rather unique among present and past candidates for the position in exhibiting the further dimension of significant political, legislative and regulatory experience, having been intimately involved in developing a number of highly significant revisions of laws and regulations affecting patents and technology. These have not only streamlined procedures for the PTO and members of the private sector who apply for patents, but have also increased the potential for bringing new technology into commercial use.

A number of these major accomplishments are summarized in Mr. Latker's resume, which I assume has been given to you. They show that he appreciates the needs of the private sector and how the private, institutional and governmental sectors can play complementary roles in fostering U.S. economic progress through enhancement of technology. These include laws and regulations enhancing the ability of universities, small and large government contractors and government agencies to function synergistically in accelerating U.S. technological progress.

In normal circumstances, selection of an individual having major experience within government and a true private sector perspective would without doubt reflect well on those involved in the selection process, and pay rich dividends of improvement in Patent Office operations. However, the PTO faces additional and unusually critical needs today.

At a time when my partners, associates and paralegals are performing patent searches from terminals in our own law offices, reaching into databases containing patents from throughout the world, I am struck by the fact that our Patent Office, which ought to be in the forefront of information handling, is still struggling to automate its vital search function. I feel Dr. Latker's personal concern with this issue and his significant experience in the development of a technology database should enable him to provide important leadership in this essential facet of PTO future operations.

Although most of the legislative and regulatory improvements needed to accommodate the explosive growth of electronic- and computer- based patent applications are now in place at the PTO, continuing growth in numbers and types of biochemical patent applications and the problems of examining them are producing a continuing need for improvement in PTO policies and regulations in this area. This strongly underlines the desirability of a candidate, such as Mr. Latker, having solid training and professional experience relating to this field.

I'm struck by the comprehensive and very appropriate range of relevant government, private sector, legislative, regulatory, information handling and biochemical skills and perspectives which Mr. Latker offers, and I hope you will be too. It seems to me he provides a unique inventory and balance of critically needed attributes which make him the right man for the job as it exists today and as I foresee it for the future.

Should you desire any further comments or explanations, I am at your disposal. Thank you for kind attention to these observations.

Sincerely,

Robert R. Priddy

RRP:bd

cc: Ms. N. Miller
Mr. W. Berman

UNIVERSITY OF MINNESOTA
TWIN CITIES

Office of Research and Technology
Transfer Administration
Division of Patents and Licensing
1919 University Avenue, 5th Floor
St. Paul, Minnesota 55104-3481

Office (612) 624-0550
Facsimile (612) 624-4843

March 10, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Mr. Mosbacher:

I am writing to recommend the appointment of Norman J. Latker to the position of Commissioner of Patents.

Let me begin by telling you how I presume to make such a recommendation. I am presently director of the University of Minnesota's Office of Patents and Licensing. Our office is responsible for managing, protecting and marketing all of the inventions generated by University sponsored research. Through the efforts of our office, the University of Minnesota has become a leading American university in the area of technology transfer[1]. Because of this, our office is greatly affected by, and therefore intensely interested in, the efficiency and policies of the United States Patent and Trademark Office. Furthermore, because a significant portion of the University's invention generating research has been Federally funded, our office has had close and consistent dealings with Mr. Latker during his six year tenure as the Commerce Department's Director of the Office of Federal Technology, Office of Productivity, Technology and Innovation. We were sorry to see him retire from this post in 1987, and we are delighted to learn that he is again willing to answer the call to public service.

It is hard to imagine that any other candidate could be more qualified for this position. Mr. Latker has dedicated his entire professional life to government service in technology transfer,

---

[1]The University of Minnesota is currently ranked fourth in the country (behind MIT, University of California, and Stanford) in number of patents granted, with 27 in fiscal 1988 and 28 in fiscal 1987.

and has chosen a career path which has given him first hand exposure to the entire system. He spent the first few years of his career "in the trenches", first as an actual Examiner at the Patent Office, and then as a patent attorney for the Army, Air Force, National Institutes of Health, and the Department of Health, Education and Welfare (HEW). He then went on to administrative and policy development positions with HEW, the Small Business Administration, and the Department of Commerce. I am sure you would agree Mr. Latker's 33 years of service and his thorough understanding of and experience with Federal patent law, policy, and procedure uniquely qualify him for this position.

Apart from his sterling credentials, Mr. Latker has distinguished himself with an undying dedication to improvement of Patent Office policy through the creation of incentives and the removal of unnecessary barriers to the protection and marketing of new technology. Especially noteworthy among his countless efforts are: the University Small Business Patent Act of 1980; OMB Circular A-124; the Presidents Patent Policy Statement of 1983; P.L. 98-620 and the regulatory improvement of the University Small Business Patent Act at 37 C.F.R. 401. Additionally, he has always been extremely helpful and willing to extend personal attention to assist us in resolving a variety of problems and complications arising from federal funding of University research. In short, we in the University community greatly appreciate Mr. Latker's efforts to honor the Patent Office's Constitutional imperative: "To promote the progress of science and useful arts."

It is an honor to give Norman Latker my unqualified recommendation for the position of Commissioner of Patents. We look forward to the enlightened leadership he will bring to that post.

Sincerely,

John F. Thuente
Director
Patents and Licensing

/eh
cc: Ms. Nancy Miller
Mr. Wayne Berman

bcc: N. Latker

CHARLES S. ROBB
VIRGINIA

COMMITTEES:
BUDGET
COMMERCE, SCIENCE, AND TRANSPORTATION
DEMOCRATIC POLICY
FOREIGN RELATIONS

United States Senate

WASHINGTON, DC 20510

March 13, 1989

Honorable Chase Untermeyer
Assistant to the President and
Director of Presidential Personnel
The White House
Washington, D. C. 20500

Dear Mr. Untermeyer:

It is my understanding that Mr. Norman J. Latker of Chevy Chase, Maryland is interested in being considered for appointment by the President to serve as Assistant Secretary of Commerce and Commissioner of Patents and Trademarks. I am writing in support of his nomination.

Mr. Latker served from 1982 to 1988 in the Department of Commerce as Director, Office of Federal Technology, Office of Productivity, Technology and Innovation. From 1980 to 1982, he was Assistant Chief Counsel for Patents and Research and Development, Small Business Administration. From 1966 to 1980, he was first Senior Patent and Copyright Attorney, Office of the General Counsel, and later, Department Patent Counsel, Office of the General Counsel, U. S. Department of Health, Education and Welfare (now DHHS). He is presently Vice President, Legal and Technology Affairs, University Sciences and Engineering Technology. A copy of Mr. Latker's curriculum vitae is enclosed for your review. .

While I do not know Mr. Latker personally, he comes highly recommended to me by officials of the University of Virginia and the Virginia Commonwealth University. I hope that you can provide his qualifications every fair and appropriate consideration.

Sincerely,

Charles S. Robb

cc: Mr. Norman J. Latker

Mr. Ralph D. Pinto
University of Virginia
Alumni Patents Foundation

Mr. Herbert B. Chermside
Virginia Commonwealth University

Ronald B. Coolley, President
321 N. Clark, Suite 800
Chicago, Illinois 60610

The Patent Law Association of Chicago

1988–89 Officers

Ronald B. Coolley
President
Robert F. I. Conte
President-Elect
John G. Premo
Vice-President
Timothy T. Patula
Secretary
Donald P. Reynolds
Treasurer

Board of Managers

Patricia S. Smart
Gregory B. Beggs
Neil M. Rose
John J. Held, Jr.
Gordon R. Coons
Martin L. Katz
Ronald J. LaPorte
Marshall W. Sutker
Paul C. Flattery

March 13, 1989

Robert Mosbacher, Sr.
Secretary of Commerce-Designate
President-Elect's Transition Office
1825 Connecticut Avenue
Washington, D.C. 20270

Re: Commissioner of Patents and Trademarks

The Honorable Robert Mosbacher, Sr.

It has come to our attention that Norma J. Latker is under consideration for the position of Commissioner of Patents and Trademarks.

We are of the opinion that Mr. Latker's experience and credentials demonstrate that Mr. Latker is well qualified for the position and that he would make an excellent choice for Commissioner of Patent and Trademarks.

Respectfully submitted,

PATENT LAW ASSOCIATION OF CHICAGO

By: R B Coolley
Ronald B. Coolley

RBC/llh
bcc: Marshall W. Sutker

DAVID L. BOREN, OKLAHOMA
HOWELL HEFLIN, ALABAMA
TOM HARKIN, IOWA
KENT CONRAD, NORTH DAKOTA
WYCHE FOWLER, JR., GEORGIA
THOMAS A. DASCHLE, SOUTH DAKOTA
MAX BAUCUS, MONTANA
J. ROBERT KERREY, NEBRASKA
RICHARD G. LUGAR, INDIANA
ROBERT DOLE, KANSAS
JESSE HELMS, NORTH CAROLINA
THAD COCHRAN, MISSISSIPPI
RUDY BOSCHWITZ, MINNESOTA
MITCH MCCONNELL, KENTUCKY
CHRISTOPHER S. "KIT" BOND, MISSOURI
PETE WILSON, CALIFORNIA
SLADE GORTON, WASHINGTON

United States Senate

COMMITTEE ON
AGRICULTURE, NUTRITION, AND FORESTRY
WASHINGTON, DC 20510-6000

March 14, 1989

Charles A. McCallum, D.M.D., M.D.
President
The Univesity of Alabama at Birmingham
University Station
Birmingham, Alabama 35294

Dear Dr. McCallum:

I am writing to acknowledge, with thanks, receipt of your recent communication. It was good hearing from you.

I am pleased to write a letter of recommendation on behalf of Mr. Norman J. Latker. Today, I have written a recommendation letter to Honorable Chase Untermeyer, Assistant to the President and Director of Presidential Personnel. A copy of the letter was sent to Ms. Mancy Miller. Additionally, as you requested, I have written a recommendation letter to the Honorable Robert Mosbacher, Secretary of Commerce, with a copy going to Mr. Wayne Berman.

Like you, I believe the appointment of Mr. Latker would benefit the entire country by providing him the opportunity to continue his innovative work. I sincerely hope my recommendation will assist Mr. Latker.

With kindest regards, I am

Sincerely,

Howell Heflin

Howell Heflin

HH/bbl

AMERICAN COUNCIL ON EDUCATION

Division of Governmental Relations

March 15, 1989

The Honorable Chase Untermeyer
Assistant to the President and Director of
Presidential Personnel
Office of Presidential Personnel
OEOB, Room 136
Washington, DC 20500

Dear Mr. Untermeyer:

On behalf of the American Council on Education, an association representing over 1,600 colleges and universities, the Association of American Universities, and the National Association of State Colleges and Land-Grant Colleges, we are writing to endorse the candidacy of Norman J. Latker for the position of Commissioner of Patents. We believe he is an ideal choice for that important role in the new administration.

The university and nonprofit community is now, as never before, collaborating with the private sector to bring the results of their research to the marketplace. This will directly contribute to the nation's ability to compete in the world marketplace.

As these events occur, it has become increasingly apparent to our community that the Patent Office is a critical element of the nation's innovation process.

A significant function of the Patent and Trademark Office (PTO) is the prompt, efficient issuance of patents and trademarks. Equally important is for the Office to serve as a catalyst for innovation. Mr. Latker is uniquely qualified to administer the PTO so that it will successfully fulfill both these roles.

As a patent attorney with long and outstanding public service, Mr. Latker has a thorough understanding of how government operates and the needs of the PTO. As an expert in economic productivity and innovation, he has the background and expertise to carry forward the Administration's policy of helping spur innovation through the intellectual property system of incentives and rewards. Moreover, as one who has been in the forefront of efforts to bring the university, government, and private research communities together -- an effort largely responsible for our Nation's commanding lead in biotechnology -- he has practical involvement in the emerging high technology industry and understands how it must be nurtured to ensure our continued economic growth.

President Bush has sought to make government more responsive to the rapidly changing economy by removing unnecessary bureaucratic restrictions on the innovation process and by encouraging government and industry collaboration wherever appropriate. The PTO should be integrated into this effort. The appointment of Norman Latker will substantially further the goals of the Administration, benefitting the country and economy as a whole. I urge you to give him every consideration for the job.

Sincerely,

Sheldon Elliot Steinbach
Vice President and General Counsel

One Dupont Circle, Washington, D.C. 20036-1193 (202) 939-9355

OFFICE OF THE PRESIDENT
(803) 792-2211

MEDICAL UNIVERSITY OF SOUTH CAROLINA
171 Ashley Avenue
Charleston, South Carolina 29425-1010

March 16, 1989

The Honorable Carroll A. Campbell, Jr.
Governor
State of South Carolina
P. O. Box 11369
Columbia, SC 29211

Dear Governor:

It has come to my attention that Mr. Norman J. Latker is under consideration for the post of U.S. Commissioner of Patents and Trademarks. Mr. Latker is well qualified. He has been an advocate in technology transfer and is aware of the necessity for this nation to become more competitive.

Mr. Latker has been of assistance to us and members of our faculty in past positions, and has also been helpful to the South Carolina Research Authority in the past.

Governor, because of the ties that Mr. Latker has with South Carolina, and because he is a person of high caliber and quality, I request you support his nomination.

Please do not hesitate to call upon us if we at the Medical University can be of assistance.

Sincerely,

James B. Edwards, D.M.D.
President

JBE:aek

bcc:
Dr. P. Fischinger
Ms. P. Schachte

"An equal opportunity employer"

OFFICE OF THE PRESIDENT
(803) 792-2211



MEDICAL UNIVERSITY OF SOUTH CAROLINA
171 Ashley Avenue
Charleston, South Carolina 29425-1010

March 16, 1989

The Honorable Strom Thurmond
United States Senate
Senate Office Building
Washington, DC 20510

Dear Senator:

It has come to my attention that Mr. Norman J. Latker is under consideration for the post of U.S. Commissioner of Patents and Trademarks. Mr. Latker is well qualified. He has been an advocate in technology transfer and is aware of the necessity for this nation to become more competitive.

Mr. Latker has been of assistance to us and members of our faculty in past positions, and has also been helpful to the South Carolina Research Authority in the past.

Senator, because of the ties that Mr. Latker has with South Carolina, and because he is a person of high caliber and quality, I request you support his nomination.

Please do not hesitate to call upon us if we at the Medical University can be of assistance.

Sincerely,

James B. Edwards, D.M.D.
President

JBE:aek

bcc:
Dr. P. Fischinger
Ms. P. Schachte

"An equal opportunity employer"

LAW OFFICES
LEITNER, GREENE & CHRISTENSEN, P.C.
SUITE 203 CRYSTAL SQUARE 3
1735 JEFFERSON DAVIS HIGHWAY
ARLINGTON, VIRGINIA 22202

TELEPHONE: 703 486-8100
CABLE ADDRESS: AMICUS WASHINGTONDC
TELEX: 362824 AMICUS
FACSIMILE: 703 276-8752

SAUL LEITNER (D.C. BAR)
DONALD R. GREENE (D.C. & TX. BAR)
JAN CHRISTENSEN (D.C. BAR)

OF COUNSEL
LARRY H. MARTIN (D.C. BAR)

WASHINGTON, D.C. OFFICE
NINTH FLOOR, JUDICIARY PLAZA
450 5TH STREET, N.W.
WASHINGTON, D.C. 20001-5130
202 638-0434

March 20, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, N.W.
Washington, D.C. 20230

Dear Sir:

I understand that consideration is now being given to the selection of the Commissioner of Patents and Trademarks and I would like to recommend Norman J. Latker of Chevy Chase, Maryland for that position.

Mr. Latker has comprehensive experience in the patent field beginning with his position as Patent Examiner in 1956, continuing with his extensive federal government experience relating to technology utilization and presently in the private sector assisting companies in managing technology. This well-rounded experience has made Mr. Latker completely familiar with the patent process as well as the newly developing role of the Patent and Trademark Office, together with the Department of Commerce, to make the United States more competitive in the world marketplace by facilitating both invention and technology transfer within the United States. In addition, Mr. Latker's extensive federal government experience will be extremely helpful in re-forging the teamwork between the patent examining corps and the Patent and Trademark Office administration that is a prerequisite of a viable patent system.

Your earnest consideration of Norman Latker for our next Commissioner of Patents and Trademarks is respectfully requested.

Sincerely yours,

LEITNER, GREENE & CHRISTENSEN, P.C.

Saul Leitner

SCRIPPS CLINIC
AND RESEARCH FOUNDATION

RESEARCH INSTITUTE
OF SCRIPPS CLINIC
10666 NORTH TORREY PINES ROAD
LA JOLLA, CALIFORNIA 92037
619 455-9100

Raymond H. Kahn, Ph.D.
Industrial Liaison Officer

Direct Line: 619 554-8140
FACS: 619 554-9910

March 23, 1989

Senator Pete Wilson
SH-720 Hart Senate Office Bldg.
Washington, DC 20510-05

Dear Senator Wilson:

Enclosed please find copies of my letters in support of Norman J. Latker for the position of Commissioner of Patents. I truly believe Mr. Latker is an outstanding candidate with a long history of accomplishments to his credit.

As one of the major centers for biotechnology in the nation, San Diego will have much to gain by Mr. Latker's evidenced appreciation for the importance of intellectual property. I urge you to support his candidacy.

Sincerely yours,

Raymond H. Kahn
Industrial Liaison Officer

RHK/kb

cc: Charlie C. Edwards, M.D.
President and CEO

enclosures

SCRIPPS CLINIC
AND RESEARCH FOUNDATION

RESEARCH INSTITUTE
OF SCRIPPS CLINIC
10666 NORTH TORREY PINES ROAD
LA JOLLA, CALIFORNIA 92037
619 455-9100

Raymond H. Kahn, Ph.D.
Industrial Liaison Officer

Direct Line: 619 554-8140
FACS: 619 554-9910

March 9, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenue, NW
Washington, DC 20230

Dear Mr. Secretary:

I am writing to support the nomination of Norman J. Latker as Commissioner of Patents. I have known Norm since 1982 when he worked at the Department of Commerce to implement Public Law 96-517. As a neophyte to the world of technology transfer, Norm was accessible, most helpful--always personally responsive to my questions on the process of technology transfer.

Norm is both competent and concerned with the patent system, and is actively seeking to encourage ingenuity and the transfer of information to the public sector. With Norm's understanding of government operations, his experience in the Patent and Trademark Office, I believe he could do much to spur this nation's most important center of innovative process.

I enthusiastically support Norman J. Latker for the United States Commissioner of Patents.

Sincerely yours,

Raymond H. Kahn
Industrial Liaison Officer

RHK/kb

cc: Nancy Miller
Wayne Berman

SCRIPPS CLINIC
AND RESEARCH FOUNDATION

RESEARCH INSTITUTE
OF SCRIPPS CLINIC
10666 NORTH TORREY PINES ROAD
LA JOLLA, CALIFORNIA 92037
619 455-9100

Raymond H. Kahn, Ph.D.
Industrial Liaison Officer

Direct Line: 619 554-8140
FACS: 619 554-9910

March 9, 1989

The Honorable Chase Untermeyer
Assistant to the President and Director of
Presidential Personnel
Office of Presidential Personnel
OEOB, Room 136
Washington, DC 20500

Dear Mr. Untermeyer:

I am writing to support the nomination of Norman J. Latker as Commissioner of Patents. I have known Norm since 1982 when he worked at the Department of Commerce to implement Public Law 96-517. As a neophyte to the world of technology transfer, Norm was accessible, most helpful--always personally responsive to my questions on the process of technology transfer.

Norm is both competent and concerned with the patent system, and is actively seeking to encourage ingenuity and the transfer of information to the public sector. With Norm's understanding of government operations, his experience in the Patent and Trademark Office, I believe he could do much to spur this nation's most important center of innovative process.

I enthusiastically support Norman J. Latker for the United States Commissioner of Patents.

Sincerely yours,

Raymond H. Kahn
Industrial Liaison Officer

RHK/kb

cc: Nancy Miller
Wayne Berman

Institute for ILLINOIS
525 School Street, S.W. · Suite 304 · Washington, D.C. 20024 · 202 488-3640

Egils Milbergs
President

March 24, 1989

Dear Norm:

I very much enjoyed our conversation today. Wishing you the best for Patent Commissioner. You would be great for the country.

Enclosed is the material I promised to send you. Look forward to getting together to discuss your "plan."

Sincerely,

Egils Milbergs

Mr. Norman J. Latker
3515 Woodbine Street
Chevy Chase, Maryland 20815

Enclosures

VIRGINIA

COMMITTEES
ARMED SERVICES
SELECT COMMITTEE ON INTELLIGENCE
ENVIRONMENT AND PUBLIC WORKS
SPECIAL COMMITTEE ON AGING

United States Senate

(202) 224-2023

CONSTITUENT SERVICE OFFICES

808 FEDERAL BUILDING
200 GRANBY MALL
NORFOLK, VA 23510
(804) 441-3079

PARCEL POST BUILDING
110 EAST MAIN STREET
RICHMOND, VA 23219
(804) 771-2579

235 FEDERAL BUILDING
180 WEST MAIN STREET
ABINGDON, VA 24210
(703) 628-8158

DOMINION BANK BUILDING
213 S. JEFFERSON ST. SUITE
ROANOKE, VA 24011
(703) 982-4878

March 27, 1989

The Honorable Robert A. Mosbacher, Sr.
Secretary
U.S. Department of Commerce
14th St. between Constitution & E Street, N.W.
Washington, D.C. 20230

Dear Mr. Secretary:

I am writing to bring to your attention the interest of Mr. Norman J. Latker of Virginia in the position of Commissioner of Patents, or the Administrator, Office of Federal Procurement Policy. Enclosed is a copy of his impressive resume.

From the information available to me, Norm Latker would be excellent in any position where his unique knowledge of patent law, technology transfer and critical sciences could be useful to the Bush Administration. He comes very highly recommended to me by my Senate colleagues and by Virginians whose opinions I know and respect.

Norm Latker is one of the most knowledgeable well respected experts in this very difficult and technical field. He appears uniquely qualified to play a key role in the tough decisions which are ahead. He has the management skills as well as the technical and political expertise to be an extremely effective advocate for the Administration. Please be assured that I strongly support him for these important posts and trust that you will interview him and endeavor to keep me advised.

With kind regards, I am

Sincerely,

John Warner

John Warner

JW:Mgfe

Enclosure

cc: Mr. Chase Untermeyer
Director of Presidential Personnel
Mr. Herbert B. Chermside
Mr. Ralph D. Pinto

NATIONAL COUNCIL FOR INDUSTRIAL INNOVATION

Executive Office

1725 K Street, N.W., Suite 308, Washington, D.C. 20006
Telephone: (202) 775-1135

28 March, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th & Constitution Avenues, N.W.
Washington, D.C. 20230

Dear Mr. Secretary:

On behalf of the National Council for Industrial Innovation, an organization of small business leaders in the High Technology area, I am writing to recommend Mr. Norman Latker for the position of Commissioner of Patents.

Mr. Latker, his ability, his dedication and his contribution to the field of intellectual property are well known to the Council and to me. He has great breadth of understanding of and direct hands-on experience with the intellectual property issues facing America today. Of equal importance, he has the leadership skills and sensitivity necessary to develop, organize and implement solutions that are acceptable to the business, academic and governmental communities.

For those of us in the small business community, Norm's ability to recognize the critical importance of improving the access of small business to intellectual property protection and to the Federal intellectual property arena has made a major difference. Small businesses and universities are now encouraged to work together to develop the technologies of tomorrow. Small businesses are now a significant part of the Federal research and development process and are viewed now not as an unwanted nuisance but as solid innovative resources. Small businesses and Federal laboratories can now work together with each benefiting from the innovative skills of small business and laboratory teams.

His pioneering work on behalf of the University and Small Business Patent Act, the Small Business Innovation Research Act and the Federal Laboratory Technology Transfer Act, individually and together, show his ability to understand what progress is needed and to help to make the needed changes a reality. In each instance, America is the stronger for Norm's efforts.

The Council has very high regard for Norm and unqualifiedly recommend him to you as most highly qualified in attitude, commitment, knowledge and ability for the position of Commissioner of Patents.

Sincerely,

Jere W. Glover
Executive Director



SBANE

SMALLER BUSINESS ASSOCIATION OF NEW ENGLAND, INC.

March 28, 1989

The Honorable Warren Rudman
United States Senate
Washington, D. C. 20510

Dear Senator Rudman:

This Association strongly supports Norman J. Latker being named the next U. S. Commissioner of Patents. As the nation's oldest regional association and one that has played a leading role in the formation of small business policy, we believe it is especially important at this time to have someone in this office that has a thorough understanding, appreciation and commitment to the small business entrepreneurial sector.

Mr. Latker has served in several positions that have given him the opportunity to recognize and develop small business and government policy -- as Assistant Chief Counsel for Patents and Research and Development at the Small Business Administration, and six years as the Director of the Office of Federal Technology, Office of Productivity, Technology and Innovation at the Department of Commerce. He has authored many scientific and legal documents as well as helping to implement the Small Business Innovation Act of 1982, and has earned a distinguished reputation for small business advocacy.

This country is faced with the greatest international challenge in its history -- in terms of the American companies' ability to compete in the world marketplace. Innovative processes that encourages the marketing of new products is crucial and at the very heart of our ability to compete.

Efficiency in the patent process coupled with an appreciation of the enormous potential of small business entrepreneurship that will build bridges between all these diverse communities in the innovative process is what Norman Latker would bring to this important position as Patent Commissioner.

Your strong support of this candidate would be greatly appreciated by SBANE and the nation's small business community.

Cordially yours,

Lewis A. Shattuck
President

69 HICKORY DRIVE • WALTHAM, MASSACHUSETTS 02254-9117 • (617) 890-9070



SBANE

SMALLER BUSINESS ASSOCIATION OF NEW ENGLAND, INC.

March 28, 1989

Mr. John Sununu
Chief of Staff
The White House
Washington, D. C. 20500

Dear Mr. Sununu:

This Association strongly supports Norman J. Latker being named the next U. S. Commissioner of Patents. As the nation's oldest regional association and one that has played a leading role in the formation of small business policy, we believe it is especially important at this time to have someone in this office that has a thorough understanding, appreciation and commitment to the small business entrepreneurial sector.

Mr. Latker has served in several positions that have given him the opportunity to recognize and develop small business and government policy -- as Assistant Chief Counsel for Patents and Research and Development at the Small Business Administration, and six years as the Director of the Office of Federal Technology, Office of Productivity, Technology and Innovation at the Department of Commerce. He has authored many scientific and legal documents as well as helping to implement the Small Business Innovation Act of 1982, and has earned a distinguished reputation for small business advocacy.

This country is faced with the greatest international challenge in its history -- in terms of the American companies' ability to compete in the world marketplace. Innovative processes that encourages the marketing of new products is crucial and at the very heart of our ability to compete.

Efficiency in the patent process coupled with an appreciation of the enormous potential of small business entrepreneurship that will build bridges between all these diverse communities in the innovative process is what Norman Latker would bring to this important position as Patent Commissioner.

Your strong support of this candidate would be greatly appreciated by SBANE and the nation's small business community.

Cordially yours,

Lewis A. Shattuck
President

69 HICKORY DRIVE • WALTHAM, MASSACHUSETTS 02254-9117 • (617) 890-9070

COGR
an organization of research universities

COUNCIL ON GOVERNMENTAL RELATIONS
One Dupont Circle, N.W. Suite 670
Washington, D.C. 20036
(202) 861-2595

March 28, 1989

BOARD OF MANAGEMENT

MARVIN E. EBEL
Chairman
University of Wisconsin

ANTHONY MERRITT
Past Chairman
University of Pennsylvania

DONALD R. BALDWIN
University of Washington

DENNIS W. BARNES
University of Virginia

DENNIS F. DOUGHERTY
University of Southern California

GEORGE H. DUMMER
Massachusetts Institute of Technology

FREDERICK R. FORD
Purdue University

THOMAS M. GRADY
University of Texas System

DONALD K. HESS
University of Rochester

DAVID J. LYONS
The Rockefeller University

EDWARD L. MacCORDY
Washington University

WARREN R. MADDEN
Iowa State University

CHANDLER W. MATTHEWS
University of Michigan

ARDIS M. SAVORY
University of South Carolina

WILLIAM A. SIBLEY
Oklahoma State University

ANNE M. SIGERSTAD
Carnegie-Mellon University

JANET D. SWEET
Stanford University

FRANK R. TEPE, Jr.
University of Cincinnati

RICHARD A. ZDANIS
Case Western Reserve University

EXECUTIVE DIRECTOR
MILTON GOLDBERG

The Honorable Robert Mosbacher
Secretary
Department of Commerce
14th Street and Constitution Avenue, N.W.
Washington, D.C. 20230

Dear Mr. Secretary:

We write to take note of Norman Latker's past record as an outstanding public servant and a person of high moral character.

Mr. Latker served as Patent Counsel to the Department of Health, Education and Welfare when he first recognized that changes in institutional behavior were needed if new drugs were to ultimately reach the public. He developed an Institutional Patent Agreement which facilitated technology transfer by creating a mechanism whereby colleges and universities could more effectively and far more quickly license inventions stemming from federally sponsored research. Heretofore, a significant number of inventions remained on government shelves because there was no inducement to develop them further. In the 1960s DHEW was alone in recognizing the benefit of this mechanism. Mr. Latker worked tirelessly to encourage its use, thereby encouraging technology transfer.

Later, he became architect of P.L. 96-517 which translated his work at DHEW into national patent policy. Many of the helpful university inventions that we see in public use today are there because Norman Latker had the courage and persistence to overcome barriers. P. L. 98-620 followed several years later. This law further facilitated technology transfer and Norman Latker was an important factor in its development.

Before his present position, Norman Latker was Director, Federal Technology Management Policy in the Department of Commerce. It is clear to the college and university community that Norman Latker wants to remove from the innovation process all unnecessary barriers to the marketing of new American products. We support his efforts and seek his return to government.

Sincerely,

Milton Goldberg

Milton Goldberg

OBLON, SPIVAK, McCLELLAND, MAIER & NEUSTADT, P.C.
ATTORNEYS AT LAW
FOURTH FLOOR
1755 JEFFERSON DAVIS HIGHWAY
ARLINGTON, VIRGINIA 22202 U.S.A.

TELEPHONE (703) 521-5940

NORMAN F. OBLON
MARVIN J. SPIVAK
C. IRVIN McCLELLAND
GREGORY J. MAIER
ARTHUR I. NEUSTADT
ROBERT C. MILLER
RICHARD D. KELLY
JAMES D. HAMILTON
ECKHARD H. KUESTERS
ROBERT T. POUS
DAVID J. KERA
CHARLES L. GHOLZ
VINCENT J. SUNDERDICK *
WILLIAM E. BEAUMONT
STEVEN B. KELBER*
STUART D. DWORK
ROBERT F. GNUSE
JEAN-PAUL LAVALLEYE

MICHAEL K. GRAY*
VIVIAN P. KAFALENOS
NEAL E. FRIEDMAN*
FREDERICK D. VASTINE, PH.D.°
MURRAY TILLMAN °
ROBERT R. COOK, PH.D.°
TIMOTHY R. SCHWARTZ, PH.D.°
STEPHEN G. BAXTER, PH.D.°

OF COUNSEL
MILTON STERMAN*
SAMUEL H. BLECH*
JOHN O. TRESANSKY*

STANLEY P. FISHER
COUNSEL TO THE FIRM

IRVING MARCUS
1919-1982

PATENT, TRADEMARK AND COPYRIGHT LAW
AND RELATED FEDERAL AND ITC LITIGATION

TELEX
248855 OPAT UR

CABLE
OBLONPAT WASHINGTON, D.C.

FACSIMILES
(703) 486-2347
(703) 521-0053
(703) 521-0083

*BAR MEMBERSHIP OTHER THAN VIRGINIA
°REGISTERED PATENT AGENT

March 28, 1989

The Honorable Chase Untermeyer
Assistant to the President and
Director of Presidential Personnel
Office of Presidential Personnel
OEOB, Room 136
Washington, D.C. 20500

Dear Mr. Untermeyer:

We are one of the larger patent law firms in the Washington, D.C., area with 32 lawyers and a total staff of 115 employees. We receive a great many patent applications from companies in France, Germany, Italy, Switzerland and Japan for filing in the United States Patent Office. We also represent many American universities and a number of American small- and medium-size companies. According to our own estimation, approximately three per cent of all patent applications filed in the U.S. Patent Office are filed through this office.

We would like to call to your attention for consideration of the position of Commissioner of Patents, Mr. Norman J. Latker. Mr. Latker has had a remarkably varied career in government, which will be an invaluable asset as Commissioner of Patents.

One of the principal concerns of American society today is the innovation crisis that we are experiencing with respect to other countries, primarily Germany and Japan. Ways are being sought to deal with this crisis on a governmental level, and the natural focus of these efforts has been the U.S. patent system. The purpose of patents is to provide incentives for innovation, and it is in the area of providing incentives for innovation that Norman Latker's experience is strongest. Mr. Latker was Director of the Office of Federal Technology, Office of Productivity, Technology and Innovation, during which innovation incentives were provided to government contractors through policies developed by Mr. Latker, which resulted in the passage of PL 96-517 and PL 98-620. Mr. Latker also designed and

assisted in creating the "Office of Federal Technology" in the Department of Commerce. In the private sector, Mr. Latker served as Vice President involved with university licensing with the Maxwell Communications Corporation (USET). Mr. Latker's experience and background are a unique blend which is perfect for the needs of the U.S. Patent Office at the time of this country's innovation crisis. We hope he will be given due consideration in view of his considerable talents and background.

Very truly yours,

OBLON, SPIVAK, McCLELLAND,
MAIER & NEUSTADT, P.C.

Norman F. Oblon

NFO/mcp

cc: Ms. Nancy Miller

State of South Carolina

Office of the Governor

CARROLL A. CAMPBELL, JR.
GOVERNOR

POST OFFICE BOX 11369
COLUMBIA 29211

March 28, 1989

Dr. James B. Edwards
President
Medical University of South Carolina
171 Ashley Avenue
Charleston, South Carolina 29425

Dear Jim,

Many thanks for your recent letter regarding Norman Latker and his interest in the position of U.S. Commissioner of Patents and Trademarks. I appreciate your bringing this to my attention, and, in an attempt to be of some help, I am communicating with The White House in his behalf.

Again, thanks for writing. Your suggestions and input are always welcome and I hope that you will let me know if I can be of further help in any way.

Warm personal regards,

Sincerely,

Carroll A. Campbell, Jr.
Governor

CACjr:fa

PATRICK J LEAHY VERMONT CHAIRMAN
DAVID H PRYOR ARKANSAS
DAVID L BOREN OKLAHOMA
HOWELL HEFLIN ALABAMA
TOM HARKIN IOWA
KENT CONRAD NORTH DAKOTA
WYCHE FOWLER JR. GEORGIA
THOMAS A DASCHLE SOUTH DAKOTA
MAX BAUCUS MONTANA
J ROBERT KERREY NEBRASKA
RICHARD G LUGAR INDIANA
ROBERT DOLE KANSAS
JESSE HELMS NORTH CAROLINA
THAD COCHRAN MISSISSIPPI
RUDY BOSCHWITZ MINNESOTA
MITCH McCONNELL KENTUCKY
CHRISTOPHER S "KIT" BOND MISSOURI
PETE WILSON CALIFORNIA
SLADE GORTON WASHINGTON

United States Senate

COMMITTEE ON
AGRICULTURE, NUTRITION, AND FORESTRY
WASHINGTON, DC 20510-6000

March 30 1989

The Honorable Robert Moshbacher
Secretary of Commerce
U.S. Department of Commerce
Washington, D.C. 20230

Dear Bob:

I'm writing to put in a good word for Norman J. Latker, who is interested in serving as Commissioner of Patents and Trademarks.

Norm's willingness to serve was first brought to my attention by the director of the University of Minnesota's Office of Patents and Licensing. He said, "It is hard to imagine that any other candidate could be more qualified for this position." A quick look at Norm's extensive and impressive credentials certainly seems to bear that out. I think you will agree that his distinguished record of public service, thorough understanding of the field, and dedication to excellence uniquely qualify him for this important position.

I am most pleased to have this opportunity to write on his behalf, and if there is any additional information that I can provide in this regard, please do not hesitate to contact me.

Sincerely,

Rudy Boschwitz

RB:grb

IOWA
STATE
UNIVERSITY
RESEARCH
FOUNDATION, INC.

315 BEARDSHEAR
AMES, IOWA 50011
PHONE: (515) 294-4740

March 31, 1989

The Honorable Charles E. Grassley
135 Hart - Senate Office Building
Washington D.C. 20510

RE: Commissioner of Patents Nominee - Norman J. Latker

Dear Senator Grassley:

I am very pleased to support the nomination as Commissioner of Patents of Norman J. Latker.

I have known Norm almost all of my twenty-seven years as the Director of the Iowa State University Research Foundation, Inc. (an intellectual property foundation) and have had many opportunities to interact with him as a fellow professional. The Research Foundation was one of the first institutions in the nation to have an agreement with DHEW for disposition of patent rights, which agreement was supervised by Norm.

He was consistently concerned about the movement of technology from the research laboratory to public use and benefit and through good hard political work saw his efforts culminated in passage of Public Law 96-517.

He is closely identified with the needs of our nation for encouraging closer working relationships between industry, government, and universities, which I believe is an important attribute to be possessed by the next Commissioner.

I believe Norm to be of the highest integrity and competence. The best evidence from my viewpoint is the awarding of the Honorary Degree of Doctor of Law in 1985 by the University of

Illinois for "commitment and dedication to improving the national environment for research (which has) led to a national technology alliance involving the Federal government, universities, and private industry."

I recommend Norman J. Latker without reservation.

Sincerely,

IOWA STATE UNIVERSITY
RESEARCH FOUNDATION, INC.

Daniel L. Griffen, Jr.
Secretary -
Executive Director

DLG:nm

Dillon E. Mapother
1013 Ross Drive
Champaign, IL 61821

April 3,1989

Ms. Deborah Leavy
Chief Counsel and Staff Director
Subcommittee on the Constitution
Senate Judiciary Committee
Washington, D.C. 20510

Dear Ms. Leavy,

I am writing to express my strong support for Norman J. Latker for the position of United States Commissioner of Patents. I have been involved in the administration of intellectual property and technology transfer at the University of Illinois for about the last ten years. Thus I have been in a position to observe the strong and effective efforts of Mr. Latker to improve the U.S. patent system in that period.

It seems unnecessary to recite Mr. Latker's work in the development of the present U.S. Patent Code because it is so widely known. However, I wish to express my view, shared by many others in the U.S. university community, that these changes have been and will continue to be very important, not only to universities, but to the strengthening of the competitive position of American industry.

Latker is thoroughly acquainted with the process of technological innovation in all its phases - inventorship, patent filing and prosecution, as well as the licensing and commercial development of patented technology. In addition to his extensive experience with the patent system, he is deeply committed to improving the performance of the Patent and Trademark Office (PTO) to serve its Constitutional function of providing incentive and protection to inventors and patent owners and, more broadly, to foster the innovative process in American industry.

As one example (of which you are probably aware), the PTO has been slow to automate its own procedures. The resulting delays complicate and impair the contribution the PTO should be making to industrial innovation. By virtue of his knowledge, experience and commitment, Latker has unusually strong qualifications to give leadership to the PTO at this time.

Sincerely yours,

Dillon E. Mapother

bc: N. Latker

April 3, 1989

Senator Robert Packwood
259 Russell Senate Office Building
Washington D.C. 20510

Dear Senator Packwood:

I am the Director of Technology Transfer at Oregon State University and Vice President of the Society of University Patent Administrators.

It has come to my attention that Norman J. Latker is under consideration for the position of Commissioner of Patents. I hope that if the opportunity arises you will support him. Mr. Latker has been instrumental in promoting legislation to enable universities to take the lead in marketing federally sponsored research to small companies. Specifically, Mr. Latker has been involved in the following:

1969 to 1975. Developed and implemented the Institutional Patent Agreement Policy and Regulations for Department of Health, Education and Welfare. These served as precursor of P.L. 96-517 and the basis for decentralized university technology management programs.

Aided universities and other DHEW contractors in the delivery of over seventy-five health-related inventions to the marketplace and the licensing of many other inventions.

1963 to 1978. Managed the DHEW patent portfolio and technology management program.

Architect of P.L. 96-517, the University and Small Business Patent Act of 1980, which built on DHEW experience and established a national policy of small business and university ownership of technology resulting from federal research.

1980 to 1982. Developed the implementing regulations for P.L. 96-517 (OMB Circular A-124).

1982. Assisted the Senate Small Business Committee in the conception of P.L. 97-207, the Small Business Innovation Development Act of 1982.

Developed the President's Patent Policy Memorandum of 1983 which expanded contractor ownership policies to those not covered by P.L. 96-517.

1984. Architect of P.L. 98-620, which extends and improves the concept of P.L. 96-517.

1984 to 1987. Developed the implementing regulations for P.L. 98-620 (37 C.F.R. 401).

1982 to 1987. Designed and assisted in creating the "Office of Federal Technology" in the Department of Commerce.

Architect of P.L. 99-502, the Federal Laboratory Technology Transfer Act of 1986, which extends the concepts of decentralized technology management of P.L. 96-517 to inventions made at federally managed laboratories.

1987. Assisted in development of Executive Order 12591 "Facilitating Access to Science and Technology."

This letter is a personal endorsement and it must be understood that I am not writing on behalf of Oregon State University or the Society of University Patent Administrators.

Sincerely,

William Hostetler

THE WHITE HOUSE

WASHINGTON

April 4, 1989

Dear Lew:

Thanks for your letter on behalf of Norman Latker.

I will share the Smaller Business Association of New England's endorsement of him with our staff in Presidential Personnel. I am sure he will receive every consideration for Commissioner of Patents.

Good to hear from you.

Regards,

John H. Sununu
Chief of Staff

Mr. Lewis A. Shattuck
President
Smaller Business Association
of New England, Inc.
69 Hickory Drive
Waltham, Massachusetts 02254-9117

JEFF BINGAMAN
NEW MEXICO

524 HART SENATE OFFICE BLDG.
WASHINGTON, DC 20510
(202) 224-5521
IN NEW MEXICO—1-800-443-8658
TDD (202) 224-1792

United States Senate

April 4, 1989

The Honorable Robert A. Mosbacher
Secretary of Commerce
Herbert C. Hoover Building
Washington, D.C. 20230

Dear Secretary Mosbacher:

Mr. Glenn Kuswa, who until last summer was the senior technology transfer official at Sandia National Laboratories, has contacted me to express his support for Mr. Norman J. Latker, a career Department of Commerce employee seeking the position of Commissioner of Patents.

Mr. Kuswa has worked with Mr. Latker for several years, and writes, "His knowledge of government and industrial needs during the process of technology commercialization were very impressive, and the policies recommended by his office were sound and creative."

My staff has worked with Mr. Latker as well, and seconds Mr. Kuswa's recommendation. I ask you to give Mr. Latker your close consideration for the position of Commissioner of Patents and Trademarks.

Sincerely,

Jeff Bingaman
United States Senator

JB/jg

ALBUQUERQUE
(505) 766-3638

LAS CRUCES
(505) 523-6237

ROSWELL
(505) 622-7113

SANTA FE
(505) 988-6647

PAUL SIMON
ILLINOIS

COMMITTEES:
LABOR AND HUMAN RESOURCES
JUDICIARY
FOREIGN RELATIONS
BUDGET

United States Senate

WASHINGTON, DC 20510

April 5, 1989

The Honorable Robert Mosbacher
Secretary of Commerce
14th Street and Constitution Avenue
Washington, D.C. 20230

Dear Mr. Mosbacher:

I am writing to you on behalf of Norman J. Latker to recommend that he be appointed as Commissioner of Patents and Trademarks.

As his resume indicates, Mr. Latker has spent many years working on patent-related issues. He is recognized for his high level of expertise and his dedication.

I hope that you will favorably consider Mr. Latker's nomination, which I believe would greatly benefit the Patents and Trademark Office.

My best wishes.

Cordially,

Paul Simon
U.S. Senator

PS/djp

230 S. Dearborn
Kluczynski Bldg., 38th Floor
Chicago, IL 60604
312/353-4952

3 West Old Capitol Plaza
Suite 1
Springfield, IL 62701
217/492-4960

8787 State St.
Suite 212
East St. Louis, IL 62203
618/398-7707

250 West Cherry
Room 115-B
Carbondale, IL 62901
618/457-3653

THE WHITE HOUSE

WASHINGTON

April 5, 1989

1989 APR -7 PM 2:35

Dear Senator Boschwitz:

Thank you for your letter recommending Norman J Latker. Your comments will become part of our file and be given serious consideration.

We hope that you will continue to contact us regarding candidates of the highest caliber to serve in the Bush Administration.

Sincerely,

CHASE UNTERMEYER
Assistant to the President
and Director of Presidential Personnel

The Honorable Rudy Boschwitz
United States Senate
Washington, DC 20510

ARLEN SPECTER
PENNSYLVANIA

COMMITTEES:
JUDICIARY
APPROPRIATIONS
VETERANS' AFFAIRS
INTELLIGENCE

United States Senate
WASHINGTON, DC 20510

April 7, 1989

The Honorable Chase Untermeyer
Director of Presidential Personnel
The White House
Washington, D.C. 20500

Dear Mr. Untermeyer:

I am writing on behalf of Mr. Norman Latker who is seeking a position as Commissioner of Patents and Trademarks.

Currently, Mr. Latker serves as Vice President of Legal and Technology Affairs, University Science, Engineering and Technology, Inc. From 1969 to 1975, he developed and implemented the Institutional Patent Agreement Policy and Regulations for the Department of Health, Education and Welfare. Also, he has assisted universities in the delivery of health-related inventions and the licensing of other inventions. He also has served as Director of the Office of Federal Technology, Office of Productivity, Technology and Innovation with the Department of Commerce.

Accordingly, I request that you give Mr. Latker's application your full and personal consideration.

Thank you for your attention to this matter.

Sincerely,

Arlen Specter

AS/bs
Enclosure

THE WHITE HOUSE
WASHINGTON

April 12, 1989

Dear Senator Garn:

Thank you for your letter recommending Norman J Latker. Your comments will become part of our file and be given serious consideration.

We hope that you will continue to contact us regarding candidates of the highest caliber to serve in the Bush Administration.

Sincerely,

CHASE UNTERMEYER
Assistant to the President
and Director of Presidential Personnel

The Honorable Jake Garn
United States Senate
Washington, DC 20510

University Science, Engineering
and Technology, Inc.
8000 Westpark Drive, McLean, VA 22102
Tel: 703/821-2030 Fax: 703/821-2049

April 13, 1989

Mr. Tom Needles
Deputy Associate Director
Presidential Personnel
Old Executive Office Building
Room 154
Washington, DC 20500

Dear Tom:

I don't know if the attached have any relevance in considering my candidacy for a position in the Administration. If they do, I would appreciate their inclusion in my file.

Thank you.

Sincerely,

Norman J. Latker
Vice President for Technology
and Legal Affairs

Enclosures

GEORGE BUSH FOR PRESIDENT COMPLIANCE COMMITTEE

December 2, 1988

Mr. Norman L. Latker
3515 Woodbine Drive
Chevy Chase, MD 20815

Dear Mr. Latker:

On behalf of Vice President Bush, sincere thanks for your generous contribution. The commitment you have made to this effort will have a direct bearing on his bright prospects for the coming months.

However, we have reached the maximum level allowed by the Federal Election Commission for fundraising contributions. With your approval and direction, your donation can be accepted by the "George Bush for President Compliance Committee.

The Compliance Committee serves a vital function to the Vice President's campaign as it handles all legal and accounting compliance procedures required by the Federal Election Commission. Your contributon to the Compliance Committee helps free up general election funds for necessary voter contact programs and critical media buys, which would otherwise be used for the administrative cost of compliance.

Your support of this campaign is vital and greatly appreciated. Please sign the statement below and return it to our campaign office as soon as possible, using the postage paid envelope provided. Thank you again for your generosity.

Sincerely,

Stan Huckaby

Stan Huckaby, Treasurer
George Bush for President



Linda Chavez COMMENTARY

November 18, 1988

Dear Friend,

Maryland voters this year surprised all the pundits by voting for George Bush for President. It's no wonder everyone is surprised. In recent years, Republicans have had a tough time winning elections in our state. But that may be changing--thanks in part to the hard work and dedication of the younger generation of Republicans in Maryland. Things are starting to look up in Maryland, and we can thank our College Republicans for their part in helping turn around this state.

Now they need your help. You have been a loyal supporter in the past helping me when I ran for the Senate. Please extend your generosity to this fine group of young men and women. They will use your financial contribution to support the work they do on behalf of candidates like Alan Keyes. The University of Maryland College Republicans provide candidates hundreds of hours of volunteer time in their campaign headquarters. They distribute literature, canvass neighborhoods, man phone banks and help raise funds. Without their tireless support, no Republican candidate could run an effective campaign.

Won't you please show your thanks for their efforts on behalf of all Republicans by making a donation to their club? They receive no support from their school despite their many contributions to campus life. Last year, the University of Maryland College Republicans brought candidates on campus to address students. They also sponsored a distinguished speakers program which exposed students to the GOP perspective-- something they would otherwise miss out on in the normal course of their university education. Senator John McCain (R.-AZ), whom you may remember from the moving speech he gave to the Republican Convention on his experiences as a Vietnam POW, was featured in one of their successful programs during the last school year.

Thank you for all you've done for the Republican Party in the past. Now I hope you will do something for the future of our party by supporting these worthy kids.

Sincerely,

Linda

Linda Chavez

THE WHITE HOUSE
WASHINGTON

April 17, 1989

Dear Senator Grassley:

Thank you for your letter recommending Norman J Latker. Your comments will become part of our file and be given serious consideration.

We hope that you will continue to contact us regarding candidates of the highest caliber to serve in the Bush Administration.

Sincerely,

CHASE UNTERMEYER
Assistant to the President
and Director of Presidential Personnel

The Honorable Charles Grassley
United States Senate
Washington, DC 20510

FINANCE TECHNOLOGY COMPANY

603 Beverley Drive
Alexandria, Virginia 22305
(703) 836-8194 Telex: 257802-LBKJ

The Honorable Robert Mosbacher
Secretary of Commerce
U.S. Department of Commerce
14th Street & Constitution Avenue, NW
Washington, DC 20230

April 24, 1989

Dear Secretary Mosbacher:

If America is to be successful in its urgent attempt to reclaim world leadership in technology, the Administration must appoint to offices of technology management the best talent attainable. This is especially true of the Commissioner of Patents, an office whose potential for leadership in technology management has been too long neglected.

Norman Latker is uniquely qualified to provide unprecedented leadership to the Patent Office and to promote the objectives of the President's technology transfer agenda. With more than 20 years of private and public service in technology transfer, Mr. Latker understands the need for decisive leadership in technology management if American technology is to regain world dominance.

As director of the Office of Federal Technology, Mr. Latker was the principal architect behind the Federal Laboratory Technology Transfer Act of 1986. This act directly improved the nation's industrial productivity by providing business and industry better access to the products of federally sponsored research. Earlier, while with the Small Business Administration, Mr. Latker originated the nation's policy of industry and university ownership of technology resulting from federally sponsored university research. This policy became the University and Small Business Patent Act of 1980, which has directly benefited and protected universities while facilitating access to new technology for commercial interests of all sizes.

Norm Latker has dedicated his professional life to the achievement of a responsible, communicative relationship between Federal offices of technology management and American industry and universities. He would bring exceptional knowledge, talent, and leadership to the Patent Office at perhaps the most challenging period in the history of American technology.

Sincerely yours,

Lyn Gubser, Ph.D.
President

cc: Hon. Chase Untermeyer
Ms. Nancy Miller, OPP
Mr. Wayne Berman, DOC

LG:bh

SHAW MUDGE & COMPANY

MAILING ADDRESS: P.O. BOX 1375, STAMFORD, CT 06904 · 18 DYKE LANE, STAMFORD, CT 06902
(203) 327-3132 · NY (212) 566-0544 · FAX: 203 324-6104 · CABLE: "SMCO" TELEX 996333 ALLERDERM STD.

April 27, 1989

Mr. Wayne L. Berman
Director, Commerce Transition
Office of the Secretary of Commerce
1825 Connecticut Avenue
Washington, DC 20270

Dear Mr. Berman,

Pursuant to your letter January 17th I'm encouraged to suggest another name for your Department.

I am a Director of National Small Business United. In addition, I am also a Guardian of NFIB in Connecticut.

Our small business volunteer colleagues met in Washington this week and I was called back Wednesday and was therefore unable to attend the White House briefing session.

We would recommend the name of Mr. Norman Latker for the position of Commissioner of Patents.

Attached please find a letter from Jere W. Glover stating our reasons for supporting Mr. Latker.

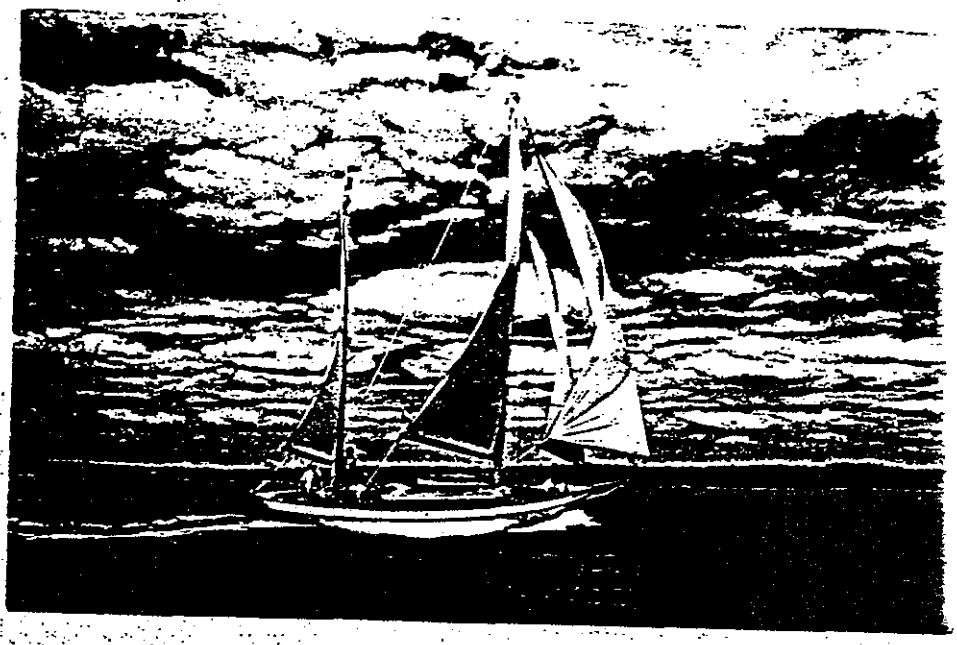
I have known Jere for 10 or 12 years. I endorse fully his recommendation to you of this gentlemen. Mr. Latker has the criteria we feel is appropriate for that job.

Cordially yours,

Shaw Mudge

SM/gn

Attachment:



Kindest regards to the Secretary.
(If he's on the New York Yacht
Club cruise in August, I'll
cook him a lobster dinner).

Margaret Mitchell
is not on my boat!

THE SECRETARY OF COMMERCE
Washington, D.C. 20230

MAY 0 4 1989

89 MAY -2 PM 4:36

Honorable John Warner
United States Senate
Washington, D.C. 20510

Dear John,

Thank you for your letter recommending Norman Latker for the position of Assistant Secretary and Commissioner for Patents and Trademarks with the Department of Commerce.

While many of the positions in the Department are in the process of being filled, please be assured that Mr. Latker will receive every appropriate consideration.

Thank you again for your interest.

Sincerely,

Robert A. Mosbacher

THE SECRETARY OF COMMERCE
Washington, D.C. 20230

MAY 04 1989

1989 MAY -8 P 4:01

Honorable Rudy Boschwitz
United States Senate
Washington, D.C. 20510

Dear Rudy,

Thank you for your letter recommending Norman Latker for the position of Assistant Secretary and Commissioner for Patents and Trademarks with the Department of Commerce.

While many of the positions in the Department are in the process of being filled, please be assured that Mr. Latker will receive every appropriate consideration.

Thank you again for your interest.

Sincerely,

Robert A. Mosbacher

ORRIN G. HATCH
UTAH

KEVIN S. McGUINESS
ADMINISTRATIVE ASSISTANT

135 RUSSELL SENATE OFFICE BUILDING
TELEPHONE: (202) 224-5251

United States Senate

WASHINGTON, DC 20510

COMMITTEES:
LABOR AND HUMAN RESOURCES
JUDICIARY
INTELLIGENCE
OFFICE OF TECHNOLOGY ASSESSMENT
SELECT COMMITTEE ON SECRET MILITARY ASSISTANCE TO IRAN AND THE NICARAGUAN OPPOSITION

May 5, 1989

Mr. Norman J. Latker
3515 Woodbine Street
Chevy Chase, Maryland 20815

Dear Norm:

Just a note to tell you I have contacted President Bush about your request to serve in his administration. Having worked with presidential transitions in the past, I know that the appointment process can be laborious, but I am sure that you will be hearing from the White House Office of Personnel in the immediate future.

Please keep me informed of any developments, and let me know if there is something else I can do.

Best of luck with your efforts.

Sincerely,

Orrin G. Hatch
United States Senator

OGH:kmm

J. Winslow Young
Registered Patent Attorney

8 May 1989

EXPRESS MAIL
NEXT DAY SERVICE

Senator Orrin G. Hatch
United States Senate
Washington, D.C. 20510

Re: Support of Norman J. Latker as Commissioner, United States Patent and Trademark Office

Dear Senator Hatch:

I am writing to you again to further emphasize the urgency for your endorsement of Norman J. Latker as Commissioner, United States Patent and Trademark Office. As a patent attorney, inventor, and small business developer I am keenly aware of the critical need to upgrade and automate the procedures of the United States Patent and Trademark Office.

Automation is particularly important with respect to filing foreign patent applications based on U.S. patent applications. The Paris Convention provides for a one year period from the date of filing of the U.S. patent application in which to file the various foreign patent applications in order to take advantage of the provisions of the Paris Convention. Regrettably, it is a frequent problem that the first Office Action from the Examiner in the United States Patent and Trademark Office is not received until this year period has passed. This Office Action is important because it is a good indicator of the scope of patent protection that one can expect to receive. In the absence of this information I generally advise my clients to not file foreign patent applications.

The current fusion discoveries also illustrate the immense value Norman J. Latker will be as the Commissioner of the United States Patent and Trademark Office. He will be able to bring his considerable skills to bear on the handling of the hundreds of patent applications that are going to be filed on this technology. I can not think of any other matter that is more urgent or that could benefit more from the skills of Mr. Latker.

In summary, we must automate the United States Patent and Trademark Office under the expert guidance of Norman J. Latker or hand over the leadership in patent matters to the Europeans and the Japanese in default.

P.O. Box 1088 • Centerville, Utah • 84014-5088 • Home (801) 292-1241 • Office (801) 538-0900

Please extend my thanks and appreciation to Kevin McGuiness and Ron Morrison for their efficient, courteous handling of our communications.

Thank you in advance for your endorsement of Mr. Latker, I know you will be pleased with the results.

Very truly yours,

J. Winslow Young
Patent Attorney

JWY:jro